Printed or typed name of Board President

(CDE use only)		
Application #		

No Child Left Behind Act of 2001 **LOCAL EDUCATIONAL AGENCY PLAN**

mail original and two copies to:	California Department of Education School and District Accountability Division 1430 N Street, Suite 6208 Sacramento, California 95814-5901
LEA Plan Information:	
Name of Local Educational Agency	(LEA): Summit: Everest Public High School
County/District Code: San Mateo C 0119503	county, Sequoia Union High School District, 41 69062
Dates of Plan Duration (should be fi	ive-year plan): August 2015 – July 2020
Date of Local Governing Board App	roval: 12/14/2015
District Superintendent: Diane Tavenner	
Address: 455 Fifth Avenue	
City: Redwood City	Zip code: 94063
Phone: (650) 366-4058	Fax: (650) 366-1892
Signatures (Signatures must be origin	al. Please use blue ink.)
The superintendent and governir behalf of all participants included	ng board of the LEA submitting the application sign on in the preparation of the plan.
Printed or typed name of Superintendent	Date Signature of Superintendent

Date

Signature of Board President

TABLE OF CONTENTS

TOPIC	PAGE
Part I – Background and Overview	
Background5-6	
Descriptions of the Consolidated Application, the Local Educational Agency Plan, the Single Plan for Student Achievement, and the Categorical Program Monitoring Process	
Development Process for the LEA Plan	7-10
LEA Plan Planning Checklist	11
Federal and State Programs Checklist	12
District Budget for Federal and State Programs	13-14
<u>Part II</u> – The Plan	
Needs Assessments	16
Academic Achievement Professional Development and Hiring School Safety	
Descriptions – District Planning	17
District Profile	18
Local Measures of Student Performance	19
Performance Goal 1	20-25
Performance Goal 2	26-34
Performance Goal 3	35-39
Performance Goal 4	40-53
Performance Goal 5	54

Additional Mandatory Title I Descriptions	55-63
TABLE OF CONTENTS (continued)	
Part III – Assurances and Attachments	
Assurances	64-71
Signature Page	72
Appendix Appendix A: California's NCLB Performance Goals and Performance Indic Appendix B: Links to Data Web sites	75
Appendix D: Research-based Activities	79

Part I Background and Overview

Background

Descriptions of the Consolidated Application, the Local Educational Agency Plan, the Single Plan for Student Achievement, and the Categorical Program Monitoring Process

Development Process for the LEA Plan

LEA Plan Planning Checklist

Federal and State Programs Checklist

District Budget for Federal and State Programs

Background

The No Child Left Behind (NCLB) Act of 2001 embodies four key principles:

- stronger accountability for results;
- greater flexibility and local control for states, school districts, and schools in the use of federal funds
- enhanced parental choice for parents of children from disadvantaged backgrounds, and
- a focus on what works, emphasizing teaching methods that have been demonstrated to be effective.

(Text of the legislation can be found at http://www.cde.ca.gov/nclb/fr/.)

In May 2002, California's State Board of Education (SBE) demonstrated the state's commitment to the development of an accountability system to achieve the goals of NCLB by adopting five **Performance Goals**:

- 1. All students will reach high standards, at a minimum attaining proficiency or better in reading and mathematics, by 2013-2014.
- 2. All limited-English-proficient students will become proficient in English and reach high academic standards, at a minimum attaining proficiency or better in reading/language arts and mathematics.
- 3. By 2005-2006, all students will be taught by highly qualified teachers.
- 4. All students will be educated in learning environments that are safe, drug-free, and conducive to learning.
- 5. All students will graduate from high school.

In addition, 12 performance indicators linked to those goals were adopted (see Appendix A), as specified by the U.S. Department of Education (USDE). Performance targets, developed for each indicator, were adopted by the SBE in May 2003.

Collectively, NCLB's goals, along with the performance indicators and targets, constitute California's framework for ESEA accountability. This framework provides the basis for the state's improvement efforts, informing policy decisions by SBE, and implementation efforts by CDE to fully realize the system envisioned by NCLB. It also provides a basis for coordination with California's Legislature and the Governor's Office.

Since 1995, California has been building an educational system consisting of five major components:

- rigorous academic standards
- standards-aligned instructional materials
- standards-based professional development
- standards-aligned assessment

• an accountability structure that measures school effectiveness in light of student achievement.

As a result, California is well positioned to implement the tenets of NCLB.

State and federally funded initiatives aimed at improving student achievement must complement each other and work in tandem in order to have the greatest impact. In California, the state and federal consolidated applications, competitive grants, the state accountability system, the Categorical Program Monitoring process, **local educational agency plans**, professional development opportunities, and technical assistance all are moving toward a level of alignment and streamlining. The result of this consolidation will be to provide a cohesive, comprehensive, and focused effort for supporting and improving the state's lowest-performing schools and appropriate reporting mechanisms.

Descriptions of the Consolidated Application, the Local Education Agency Plan, and the Categorical Program Monitoring

In order to meet legislative requirements for specific state and federal programs and funding, California currently employs four major processes: the Consolidated State Application, the Local Educational Agency Plan, the school-level Single Plan for Student Achievement, and Categorical Program Monitoring. California is moving toward more closely coordinating and streamlining these processes to eliminate redundancies and make them less labor intensive for LEA's, while continuing to fulfill all requirements outlined in state and federal law.

Below is a brief description of the ways in which these various processes currently are used in California.

The Consolidated Application (ConApp)

The Consolidated Application is the *fiscal* mechanism used by the California Department of Education to distribute categorical funds from various state and federal programs to county offices, school districts, and charter schools throughout California. Annually, in June, each LEA submits Part I of the Consolidated Application to document participation in these programs and provide assurances that the district will comply with the legal requirements of each program. Program entitlements are determined by formulas contained in the laws that created the programs.

Part II of the Consolidated Application is submitted in the fall of each year; it contains the district entitlements for each funded program. Out of each state and federal program entitlement, districts allocate funds for indirect costs of administration, for programs operated by the district office, and for programs operated at schools.

The Single Plan for Student Achievement (School Plan)

State law requires that school-level plans for programs funded through the Consolidated Application be consolidated in a *Single Plan for Student Achievement (Education Code*

Section 64001), developed by schoolsite councils with the advice of any applicable school advisory committees. LEA's allocate NCLB funds to schools through the Consolidated Application for Title I, Part A, Title III (Limited English Proficient), and Title V (Innovative Programs/Parental Choice). LEA's may elect to allocate other funds to schools for inclusion in school plans. The content of the school plan includes school goals, activities, and expenditures for improving the academic performance of students to the proficient level and above. The plan delineates the actions that are required for program implementation and serves as the school's guide in evaluating progress toward meeting the goals.

The Local Educational Agency Plan (LEA Plan)

The approval of a Local Educational Agency Plan by the local school board and State Board of Education is a requirement for receiving federal funding subgrants for NCLB programs. The LEA Plan includes specific descriptions and assurances as outlined in the provisions included in NCLB. In essence, LEA Plans describe the actions that LEAs will take to ensure that they meet certain *programmatic* requirements, including student academic services designed to increase student achievement and performance, coordination of services, needs assessments, consultations, school choice, supplemental services, services to homeless students, and others as required. In addition, LEA Plans summarize assessment data, school goals and activities from the *Single Plans for Student Achievement* developed by the LEA's schools.

Categorical Program Monitoring (CPM)

State and federal law require CDE to monitor the implementation of categorical programs operated by local educational agencies. This state-level oversight is accomplished in part by conducting on-site reviews of eighteen such programs implemented by local schools and districts. Categorical Program Monitoring is conducted for each district once every four years by state staff and local administrators trained to review one or more of these programs. The purpose of the review is to verify *compliance* with requirements of each categorical program, and to ensure that program funds are spent to increase student achievement and performance.

Development Process for the LEA Plan

LEAs must develop a single, coordinated, and comprehensive Plan that describes the educational services for all students that can be used to guide implementation of federal and state-funded programs, the allocation of resources, and reporting requirements. The development of such a plan involves a continuous cycle of assessment, parent and community involvement, planning, implementation, monitoring, and evaluation. The duration of the Plan should be five years. The Plan should be periodically reviewed and updated as needed, but at least once each year.

In developing the Plan, the LEA will review its demographics, test results, performance, and resources. Given that the majority of such information is readily available in the School

Accountability Report Card (SARC), the Standardized Testing and Reporting (STAR) performance results, the Academic Performance Index (API) results, and other data sources, the LEA will find the data easy to access via the Internet. (See Appendix B for links to each of the web sites containing student and staff demographic information, SARC, STAR, and API data.) The LEA is expected to gather and review its own information from these resources and use it to inform the planning process.

The LEA Plan can serve as a summary of all existing state and federal programs and establish a focus for raising the academic performance of all student groups to achieve state academic standards. In the context of this plan, improvements in instruction, professional development, course offerings, and counseling and prevention programs are means of achieving specific academic and support services goals for all groups of students, including identified underperforming student groups. Federal law requires that school site administrators, teachers and parents from the LEA (which includes direct-funded charter schools) must be consulted in the planning, development, and revision of the LEA Plan.

The LEA Plan can be completed using the following recommended steps for plan development.

Step One: Measure the Effectiveness of Current Improvement Strategies

Analyze Student Performance

Conduct a comprehensive data analysis of student achievement, including multiple measures of student performance. Identify all relevant assessments and apply thoughtful analyses of current educational practices to establish benchmarks aimed at raising academic performance for all students, especially identified student groups.

Tables of data for your schools and district are available online:

- API Reports http://www.cde.ca.gov/ta/ac/ap
- Standardized Testing and Reporting (STAR) data http://www.cde.ca.gov/ta/tg/sr
- LEA Accountability Reports of Annual Measurable Achievement Objectives (AMAOs) for English learners http://www.cde.ca.gov/sp/el/t3/acct.asp
- AYP Reports http://www.cde.ca.gov/ta/ac/av

Analyze Current Educational Practices, Professional Development, Staffing, and Parental Involvement

Identify, review, and analyze data and related information on factors such as educational practices, parent and community involvement, professional development, support services, and resources that have an impact on student learning.

Over the past several years, CDE has developed several self-assessment tools that schools and districts can use to evaluate these factors and others needed to support academic student achievement:

• The Academic Program Survey (APS) – school-level survey of status of implementation of the nine essential program components

- District Assistance Survey (DAS) district-level survey of status of implementation of nine essential program components
- Least Restrictive Environment Assessment to examine educational practices for students with disabilities
- English Learner Subgroup Self Assessment (ELSSA) to improve outcomes for English Learners

These tools can be found in the Virtual Library on the CDE web site at http://www.cde.ca.gov/ta/lp/vl/improvtools.asp.

(See Part II, Needs Assessment, for further details.)

Step Two: Seek Input from Staff, Advisory Committees, and Community Members

Seek the input of teachers, administrators, councils, committees, and community members (e.g., school site council; school health council; committees for Limited English Proficient, state compensatory education, gifted and talented education, special education, etc.) The most effective plans are those supported by the entire LEA community. The integration of existing program plans, such as Immediate Intervention/Underperforming Schools Program, High Priority Schools Grant Program, Alternative Education Programs, Focus on Learning: Secondary School Accreditation, and others does not eliminate any program requirements. The combined process must include the requirements of every program involved.

Step Three: Develop or Revise Performance Goals

Using the five NCLB performance goals and indicators (see Appendix A), develop local performance targets that are: a) derived from school and student subgroup performance data and analysis of related, scientifically based educational practices; b) attainable in the period specified in this Plan and consistent with statewide targets for all students and subgroups; c) specific to the participants (i.e., students, teachers, administrators, paraprofessionals); and d) measurable.

Step Four: Revise Improvement Strategies and Expenditures

For **district-operated** programs, identify the participants, expected performance gains, and means of evaluating gains. Indicate specific improvements and practical monitoring of their implementation and effectiveness. For **school-operated programs**, summarize those same elements from approved *Single Plans for Student Achievement*.

Identify available resources. Aside from fiscal resources available through federal and state funding, programmatic resources are available on the CDE Web site at http://www.cde.ca.gov. The Consolidated Application provides funding for district-operated programs (including reservations from Title I for various purposes, Title II, Title IV, and Tobacco-Use Prevention) as well as for school-operated programs (including Title I, Parts A and D, Title III, Title V, School Improvement, Economic Impact Aid, and 10th Grade Counseling).

Step Five: Local Governing Board Approval

The LEA Plan must be approved by the local governing board prior to submittal to CDE. Ensure that all required signatures are affixed. All subsequent amendments should be approved by the local governing board and kept on file with the original LEA Plan.

Step Six: Monitor Implementation

To verify achievement of performance targets, monitor areas such as: a) assignment and training of highly qualified staff; b) identification of participants; c) implementation of services; d) provision of materials and equipment; e) initial and ongoing assessment of performance; and f) progress made toward establishing a safe learning environment.

The analysis of data (student, school-wide, support services, professional development) is part of the ongoing program monitoring and evaluation. When results are *not* as expected, it may be helpful to consider the following: a) How are performance targets and activities based on student performance and factual assessment of current educational practice? b) How educationally sound is the plan to help reach the targets? c) How timely and effectively is the plan being implemented? d) If the plan has not been implemented as written, what were the obstacles to implementation?

You may use the checklist on the next page to indicate planning steps as they are completed.

PLANNING CHECKLIST FOR LEA PLAN DEVELOPMENT

(Optional)

✓	LEA Plan – Comprehensive Planning Process Steps
	Measure effectiveness of current improvement strategies
	2. Seek input from staff, advisory committees, and community members.
	3. Develop or revise performance goals
	4. Revise improvement strategies and expenditures
	5. Local governing board approval
	6. Monitor Implementation

FEDERAL AND STATE PROGRAMS CHECKLIST

Check ($\sqrt{}$) all applicable programs operated by the LEA. In the "other" category, list any additional programs that are reflected in this Plan.

Federal Programs		State Programs		
X	Title I, Part A	EIA – State Compensatory Education		
	Title I, Part B, Even Start	EIA – Limited English Proficient		
	Title I, Part C, Migrant Education	State Migrant Education		
	Title I, Part D, Neglected/Delinquent	School Improvement		
X	Title II, Part A, Subpart 2, Improving Teacher Quality	Child Development Programs		
X	Title II, Part D, Enhancing Education Through Technology	Educational Equity		
	Title III, Limited English Proficient	Gifted and Talented Education		
	Title III, Immigrants	Gifted and Talented Education		
	Title IV, Part A, Safe and Drug-Free Schools and Communities	Tobacco Use Prevention Education (Prop 99)		
	Title V, Part A, Innovative Programs – Parental Choice	Immediate Intervention/ Under performing Schools Program		
	Adult Education	School Safety and Violence Prevention Act (AB1113, AB 658)		
	Career Technical Education	Tenth Grade Counseling		
	McKinney-Vento Homeless Education	Healthy Start		
	IDEA, Special Education	Dropout Prevention and Recovery Act: School Based Pupil Motivation and Maintenance Program (SB 65)		
	21st Century Community Learning Centers	Other (describe):		
	Other (describe):	Other (describe):		
	Other (describe):	Other (describe):		

DISTRICT BUDGET FOR FEDERAL PROGRAMS

Please complete the following table with information for your district.

Programs	Prior Year District Carryovers	Current Year District Entitlements	Current Year Direct Services to Students at School Sites (\$)	Current Year Direct Services to Students at School Sites (%)
Title I, Part A		TBD	TBD	100%
Title I, Part B, Even Start				
Title I, Part C, Migrant Education				
Title I, Part D, Neglected/Delinquent				
Title II Part A, Subpart 2, Improving Teacher Quality				100%
Title II, Part D, Enhancing Education Through Technology				
Title III, Limited English Proficient				
Title III, Immigrants				
Title IV, Part A, Safe and Drug-free Schools and Communities				
Title V, Part A, Innovative Programs – Parental Choice				
Adult Education				
Career Technical Education				
McKinney-Vento Homeless Education				
IDEA, Special Education				
21st Century Community Learning Centers				
Other (describe)				
TOTAL		TBD	TBD	100%

DISTRICT BUDGET FOR STATE PROGRAMS

Please complete the following table with information for your district.

Categories	Prior Year District Carryovers	Current Year District Entitlements	Current Year Direct Services to Students at School Sites (\$)	Current Year Direct Services to Students at School Sites (%)
EIA – State Compensatory Education				
EIA – Limited English Proficient				
State Migrant Education				
School and Library Improvement Block Grant				
Child Development Programs				
Educational Equity				
Gifted and Talented Education				
Tobacco Use Prevention Education – (Prop. 99)				
High Priority Schools Grant Program (HPSG)				
School Safety and Violence Prevention Act (AB 1113)				
Tenth Grade Counseling				
Healthy Start				
Dropout Prevention and Recovery Act: School-based Pupil Motivation and Maintenance Program (SB 65)				
Other (describe)				
TOTAL				
TOTAL				

Part II The Plan

Needs Assessments
Academic Achievement
Professional Development and Hiring
School Safety

Descriptions – District Planning

District Profile

Local Measures of Student Performance

Performance Goal 1

Performance Goal 2

Performance Goal 3

Performance Goal 4

Performance Goal 5

Additional Mandatory Title I Descriptions

Needs Assessment

The passage of NCLB imposes a number of significant new requirements on LEAs as conditions for funding provided at the state and local levels. Among these are reporting requirements designed to facilitate accountability for improving **student academic performance**, **teacher quality**, and **school safety**. As such, a needs assessment to determine strengths and weaknesses in these areas must be conducted.

In determining specific areas of need to be addressed in the Plan, the LEA should review its demographics, test results, and resources. The majority of such information is readily available on the LEA's School Accountability Report Card (SARC), the Standardized Testing and Reporting (STAR) performance results, the California English Language Development Test (CELDT) results, the Academic Performance Index (API) results, CBEDS, DataQuest, and other data sources. This data is easily accessible via the Internet (see Appendix B for links to each of the Web sites that contain student and staff demographic information, SARC, STAR, CELDT, and API data). The LEA is expected to gather and review its own information from these resources to determine strengths and needs and to shape the planning process.

Academic Performance

The needs assessment should include a focus on the academic areas highlighted in California's Performance Goals 1, 2, 3, and 5 (see Appendix A for a full listing of all of California's Performance Goals and Indicators), including:

- o Statewide standards, assessment, and accountability
- Local assessments and accountability
- o Coordination and integration of federal and state educational programs
- o The LEA academic assessment plan

Teacher Quality

Another component of the needs assessment should examine local needs for professional development and hiring. LEA teachers and administrators should participate in this process to identify activities that will provide:

- o teachers with the subject matter knowledge and teaching skills to provide all students the opportunity to meet challenging state academic achievement standards, and
- o principals the instructional leadership skills to help teachers provide all students the opportunity to meet the state's academic achievement standards.

School Safety and Prevention

The LEA needs assessment also focuses on Performance Goal 4 (see Appendix A). It is based on an evaluation of objective data regarding the incidence of violence, alcohol, tobacco, and other illegal drug use in the elementary and secondary schools and the communities to be served. It includes the objective analysis of the current conditions and consequences regarding violence, alcohol, tobacco, and other illegal drug use, including delinquency and serious discipline problems, among students who attend such schools (including private school students who participate in the drug and violence prevention program). This analysis is based on ongoing local assessment or evaluation activities (Sec. 4115 (a)(1)(A). California's Healthy Kids Survey may

also provide useful information in this area. The Survey is available at http://www.wested.org/pub/docs/chks survey.html.

Descriptions - District Planning

Once local strengths and needs are identified as a result of examining and evaluating current district-level data, specific descriptions can be written of how program goals will be implemented to improve student academic achievement. On the pages that follow, the LEA will provide descriptions and information about how it plans to address the requirements of NCLB based upon results of the needs assessment. Collectively, these descriptions, along with the Assurances in Part III of this document, comprise the LEA Plan.

Local Measures of Student Performance

(other than State-level assessments)

Per NCLB Section 1112 regarding Local Educational Agency Plans, each LEA must provide the following descriptions in its Plan:

A description of high-quality student academic assessments, <u>if any</u>, that are in addition to the academic assessments described in the State Plan under section 1111(b) (3), <u>that the local educational agency and schools served under this part will use to:</u>

- a) determine the success of students in meeting the State student academic achievement standards and provide information to teachers, parents, and students on the progress being made toward meeting student academic achievement standards;
- b) assist in diagnosis, teaching, and learning in the classroom in ways that best enable low-achieving students to meet State student achievement academic standards and do well in the local curriculum;
- c) determine what revisions are needed to projects under this part so that such children meet the State student academic achievement standards; and
- d) identify effectively students who may be at risk for reading failure or who are having difficulty reading, through the use of screening, diagnostic, and classroom-based instructional reading assessments.

If the LEA uses such assessments in addition to State Academic assessments, please provide a succinct description below, and indicate grade levels and students served with such assessments.

Also, please describe any other indicators that will be used in addition to the academic indicators described in Section 1111 for the uses described in that Section.

Everest's assessment system measures students' progress across all of the standards that describe college readiness, thereby allowing teachers to differentiate their instruction and provide each student with exactly what they need to continue towards mastery. In partnership with SCALE, which is responsible for the creation of the Smarter Balanced performance tasks, all Summit schools have developed and collectively agreed upon a common assessment system. This allows Everest educators to compare data across classrooms and schools to further inform best teaching practices. Everest teachers spend time during their professional development periods, which occur every 6 weeks, analyzing data about the assessments they have been giving. Additionally, Everest teachers review weekly data packets of results for every assessment that every student takes.

Summit: Everest Public High School uses the following assessment tools at the indicated frequency to assess student progress in meeting the desired student outcomes.

Assessment Tool	Frequency of Assessment	Topics Assessed
California Smarter Balanced Assessments	Annually	English, Math
California State Standards Exams	Annually	Science
California High School Exit Exam	Annually	English, Math
California English Language Development Test	Annually	English Language Development
9th Grade Test of Physical Fitness	Annually	Physical Fitness
Cumulative Final Projects	Annually	English, Math, Science, History, Cognitive Skills
Advanced Placement Exams	During 11th & 12th grade, if applicable	English, History, Math, Science, Spanish, College Readiness
NWEA MAP	2-3 times per year	English, Math
ACTFL / AAPPL	Annually (high school)	Spanish
ACT ASPIRE	Annually (high school)	English, Math, Science, College Readiness
PSAT	Annually (high school)	English, Math, College Readiness
ACT	Annually (high school)	English, Math, Science, College Readiness
SAT I	Annually (high school)	English, Math
SAT II	Annually (high school)	English, Math, History, Science, Spanish, College Readiness
Progress in coursework	Each semester	Textual Analysis, Using Sources, Inquiry, Analysis & Synthesis, Composing & Writing, Speaking & Listening, English, Math, History, Science, Spanish
Progress toward achieving	Each semester	Vary; may include cognitive

Personalized Learning Plan goals		skills, multiple subjects, and habits of success
Progress toward achieving Individual Education Plan goals	Each semester	Vary; dependent on IEP
Teacher-developed rubrics for projects and coursework, which may include:	Ongoing	Textual Analysis, Using Sources, Inquiry, Analysis & Synthesis, Composing & Writing, Speaking & Listening, English, Math, History, Science, Spanish
Multiple choice content assessments	Ongoing	Standards aligned with Common Core State Standards in English, Math, History, Science, Spanish
Completion of all graduation requirements	Upon graduation	English, History, Math, Science, Spanish, College Readiness
Applications to four-year colleges	Upon graduation	College Readiness
Acceptance letters to four-year colleges	Upon graduation	College Readiness

Performance Goal 1: All students will reach high standards, at a minimum, attaining proficiency or better in reading and mathematics, by 2013-2014.

Planned Improvement in Student Performance in Reading

(Summarize information from district-operated programs and approved school-level plans)

Description of Specific Actions to Improve Education Practice in Reading	Persons Involved/ Timeline	Related Expenditures	Estimated Cost	Funding Source
1. Alignment of instruction with content standards:	Executive Director,	No Extra Costs	N/A	N/A
The following actions will ensure that reading and language arts instruction are fully aligned with content	Teachers, other relevant consultants		N/A	General Fund and Title I and
standards:	Ongoing		N/A	II
Everest has specific plans for each course that all teachers follow that address the state standards for that			IV/A	
subject, including time frames for the progress and accomplishment of each standard.			N/A	
There is a common assessment plan across all Summit schools for both cognitive skills and content, all aligned to state standards, and all teachers enact those plans.			\$33309	
Teachers received training on implementation of standards-based curriculum with 5 days of Faculty Orientation and 40 days of professional development built into the school year.				
Teachers use ongoing assessments embedded in the standards-based curriculum to ensure that each student is progressing at grade level.				

Summit invests significant employee time into a robust hiring process to ensure that all teachers are best fits for the school and the students. Additionally, there is a significant credential audit performed every year to ensure that all new and returning teachers are appropriately credentialed, and to ensure that teachers are accurately informed about the requirements for keeping their credential current. Summit Public Schools will have 100% of their core subject, college preparatory teachers be state defined highly qualified teachers, or will have expanded recruitment and retention programs to reach that goal in the future. Exit procedures, such as an exit interview or exit survey, will also be explored in order to identify primary causes of personnel loss and to increase retention.				
2. Use of standards-aligned instructional materials and strategies: Everest engages all students in a curriculum that is aligned with the California State Standards as well as the Common Core State Standards for English Language Arts & Literacy. Everest teachers sit on Course-Level Teams with those teaching the same course across the network. These teachers co-develop lesson plans. Every teacher at Everest has a coach for support in lesson plan development. Literacy Intervention: This is an intervention devoted to improving student literacy. Students who are at grade level in literacy are required to read independently for the period with a weekly check-in from their teacher. The highest need students, such as EL students, receive a	Teachers, substitutes Ongoing	No Extra Costs	N/A N/A \$10510	N/A General Fund and Title I

more directed intervention in a small group setting. This period also enables Special Education teachers to pull out SPED students to address specific literacy gaps. 3. Extended learning time:	Administrators,	Teacher Salaries	\$101435	N/A
Extended school day: All school work is completed electronically via a number of different online platforms. Students can access these platforms at home and at school both for remedial work, to stay on-track, and to get ahead. This puts low-income students at a disadvantage due to reduced access to technology and internet access outside the school. To bridge this divide, increased access to curriculum, technology, and internet before and after school is provided to students. After school programming will be managed and overseen by the Community Time Teachers.	teachers, tutors Ongoing	No Extra Costs Teacher Salaries No Extra Costs No Extra Costs	N/A \$372627 N/A N/A	General Fund, Title I and II
Expeditions: Expeditions is an 8 week program, split into four 2-week blocks throughout the year, where students take elective courses. The Expeditions program has several major purposes: 1. Students fulfill the Visual and Performing Arts requirement for UC admission through Expeditions. 2. Students have a chance to explore non-academic passions. 3. Students have a chance to seek volunteer opportunities, make community partnerships, and have immersive real-world experiences via Internships and Independent Study programs Students explore careers via annual Career Days and through Internships.				

4. Students have an opportunity to explore college options and learn more about the college experience in their		
junior year. 5. Students have an opportunity to obtain support on core academic course work and enhance their learning.		
Additionally, the Expeditions will program will be working to integrate themselves into the personalized learning platform to give students a more cohesive		
experience when transitioning in and out of Expeditions periods.		
Personalized Learning Time: students have one daily period in which they works on their content and projects with the support of student study groups and an adult faculty member.		
Each teacher uses assessments embedded in the state standards curriculum and each student is given the time needed to achieve mastery of the skill or content area.		

Description of Specific Actions to Improve Education Practice in Reading	Persons Involved/ Timeline	Related Expenditures	Estimated Cost	Funding Source
4. Increased access to technology: Students will develop technological proficiency in the areas of word processing, graphic design, spread sheets,	Teachers Ongoing	No Extra Costs	N/A N/A	General Fund and Title I
slide presentation, and internet research within their core academic subjects and through their elective courses. Students will be expected to utilize technology in ways that will prepare them for post-secondary work and college life.			\$3061	N/A
All schoolwork is completed electronically the Personalized Learning Platform (PLP), a dynamic tool in which students set goals and are able to access all of their learning resources at any time. Students can access these platforms at home and at school both for remedial work, to stay on-track, and to get ahead. This could put low-income students at a disadvantage due to reduced access to technology and internet access outside the school. To bridge this divide, increased access to curriculum, technology, and internet before and after school is provided to students.				
Information Safety Project: As more information is stored electronically regarding students and their performance, it becomes even more important for students and parents to feel that their data is safe and				
accessible only by appropriate parties. Summit is undertaking an organization wide effort to ensure that data is handled properly in all platforms in accordance to				

both state and federal education code online privacy laws . This work will be overseen by a new Director of Cyber Safety on the Technology Team.				
5. Staff development and professional collaboration aligned with standards-based instructional materials:	Administrators, teachers	No Extra Costs	\$44071	N/A
Teacher Support and Professional Development: The same way every student has a mentor, every teacher has a	Ongoing		N/A	General Fund and Title I & II
coach. This includes in-house mentors for all new			N/A	
teachers as part of their induction. The coach regularly observes and meets with each teacher in order to support them in advancing towards their professional goals and improving student outcomes. All teachers receive substantial professional development time throughout the school year, including training on teaching Common Core skills, appropriate academic interventions, and coaching from other teachers. The professional development program is supported by a dedicated team building learning experiences for teachers, helping them to select development goals, and helping them to self-direct their learning. There are 40 days of built-in professional development each school year and 5 days of Faculty Orientation. Staff also has the opportunity to work during Summer of Summit for an additional 25 days of paid PD.			N/A	
Each faculty and staff member has a Personalized Learning Plan for Professionals.				
Professional development on teaching CCSS skills to struggling students is also implemented, including students with language barriers.				

Teachers also have dedicated days of professional development around assessment calibration, and long-term curriculum planning.				
6. Involvement of staff, parents, and community (including notification procedures, parent outreach, and interpretation of student assessment results to parents): Increased Family Engagement personnel resources: As part of the services contract with the Charter Management Organization Summit Public Schools, Summit has full-time Director and Manager of Family Engagement as well as partial dedicated time from Summit's Chief External Relations Officer to support family engagement and communications. Parent Events: Throughout the year, we host various parent events to support parents in supporting their students as well as fostering relationships among the community. This includes Back to School Nights, Parent Ed Nights, College Nights, Teaching & Learning Tours, Coffee with the Directors, Celebrations of Learning, Expeditions Celebrations, and End of Year Celebrations. Parent PLP & Illuminate: The Personalized Learning Plan (PLP) platform has a parent-facing login and interface for families to have instant access to students' work and performance. The PLP team will continue optimizing the platform also has a parent-facing login and interface for families to track attendance records that we will pilot publishing to families.	Administrators, teachers Ongoing	No Extra Costs	\$6334 \$8320 \$3719 \$15095 \$42425 \$12807 \$300 \$4103 \$4709 \$25232 \$11989 \$8320 \$3626	N/A General Fund and Title I

Mentor Meetings: At the beginning of the year, mentors		
meet with every student & family to review and set		
annual goals in the PLP. Throughout the year, mentors		
will have ad hoc meetings with families, depending on		
their needs.		
Communication Infrastructures: 1) We have an		
automated phone call and cell phone texting service		
(SchoolConnects) to improve communications with		
parents about attendance, tardiness, events, as well as		
other student and school news. 2) We have an		
organization-wide parent & student newsletter, the		
Summit Insider, and school-specific parent newsletters so		
that parents are informed about the Summit student		
experience, school & Summit news, educational topics,		
and upcoming activities. 3) Each school has a parent		
portal website to communicate important information to		
their parents. 4) Summit Public Schools has Facebook		
and Twitter accounts to create an online community of		
parents to share and interact with each other. Some		
schools also maintain Facebook pages for their		
community. 5) We will pilot a new robotexting service		
with teachers, as well as expand this service in future		
years to pilot both attendance and project due date		
reminders		
Parent Feedback Mechanisms: Twice a year, we		
administer a parent survey to all parents. We also collect		
feedback after every parent event. Once a year, schools		
will hold LCAP Parent Engagement sessions. Summit's		
Family Engagement team will host ad hoc feedback		
sessions, depending on needs and topics of interests for		
the school		

Translations: To reach our diverse audiences, we		
translate both written and verbal communications into		
Spanish or other languages, as needed. We have a regular		
contractor pool of verbal interpreters for our schools and		
teachers to use.		
Parent Resources: We will continue creating robust		
resources (i.e., websites, playlists, videos, etc.) that		
educate parents on the Summit student experience and		
how they can better support their students.		
Parent Organization: Each school has a parent		
organization structure to promote parental involvement		
and leadership in the school community. We promote		
sharing of best practices through a Community of		
Learning for parent organization leaders across Summit		
Parent Ambassador Institute: To empower families to		
advocate for their school, Summit Public Schools, and		
high-quality educational opportunities for all, Summit is		
piloting a Parent Ambassador Institute this year. Next		
year, the program will scale to include more family		
participants and programming. Through the Insitute,		
families across Summit schools will learn more about		
Summit, the education landscape, and how to be an		
effective Parent Ambassador. Afterwards, they will have		
opportunities to take on or lead Ambassador Actions.		
Professional Development & Resources for Teachers:		
We will provide resources, tools, and professional		
development trainings for our faculty to promote parent		
communications and partnerships with our families.		
Resources may include playlists of resources on best		

practices and communication templates. Culturally Responsive Family Engagement: A crossfunctional team of Summit employees is focused on developing practices and tools that promote culturally responsive family communication and engagement efforts. Mentor Group Leads: For each mentor group in our school, we have parent leaders who work with the mentor for that group to build community & culture, communicate key information, and be a resource for the parent group members				
7. Auxiliary services for students and parents (including transition from preschool, elementary, and middle school): College Process support: Summit engages in an extensive support program for students applying to college, setting the expectation that all graduates of Summit will be accepted into a 4-year college, barring extenuating circumstance. To support students in achieving this goal: 1. Mentors: the student mentor provides the first line of support, coaching students and their families through the application process. More information about the mentor program can be found later in this document. 2. Assistant Director: The Assistant Director of the school knows all the students and provides additional support in areas that the mentor may be unfamiliar with. The AD also provides training for mentors, helping them to understand and	Administrators, teachers Ongoing	No Extra Costs	\$90881 \$12122 \$8131 \$1771 \$4035	General Fund and Title I N/A

,	 ,	
recognize common pitfalls and major deadlines.		
The AD also runs college information nights for		
both students and parents, including providing		
computer access to families without a computer at		
home, providing information for non-English		
speaking families, and providing extensive		
financial aid information and assistance for		
families.		
3. Director of College Readiness: The Director is		
an expert on the college application process and		
the college transition process. She supports the		
Assistant Director of the school by keeping her		
eye out for overall trends in college admissions		
and financial aid, training the AD and the mentor		
on the college process, and helping ADs to plan		
and implement college information nights. The		
Director also works with the College Readiness		
program.		
4. College Readiness program: Part of the		
Expeditions program listed above (listed here for		
completion; not included in the budget details for		
this action)		
Comprehensive Attendance and Absence Program: The		
correlation between student attendance and student		
growth is undeniable. Summit will continue our program		
for improving attendance and decreasing absences.		
Actions in this program include regular Office Manager		
phone calls to parents regarding attendance, attendance		
contracts for chronically absent students, and check-ins		
between Executive Directors and Office Managers to		
ensure correct attendance is taken.		

Restorative Justice Training: In an effort to make our discipline processes more equitable and have greater impact on the students affected by behavior issues, Summit has moved to a restorative justice model of discipline, and all teachers need ongoing training on facilitating restorative justice properly. All teachers will receive training during site and organization-wide professional development days. This work will be supported by a new Summit Public Schools position specifically focused on researching and implementing best practices of restorative justice.		
Equity and Social Justice Professional Development: As the population at Summit changes with the local population, the faculty is often faced with new social challenges. Summit has formed a Cultural Responsiveness Guiding Coalition to lead the work of aligning our systems to be responsive to the needs of students coming from different backgrounds and to continue to develop our teachers' capacity to be responsive in the classroom. Increased awareness of the issues and experiences of our community members will help faculty to create a safe environment for all. This work will be supported by a new Summit Public Schools position specifically focused on researching and implementing best practices of culturally responsive pedagogy.		
Emergency Plan Project: Last year's safety committee devised a comprehensive safety plan to address a variety of emergencies and situations. The Operations and HR Teams will partner with school sites to oversee the		

implementation of this plan to ensure the physical safety of students and community members. All new faculty, as well as any support personnel or contractors who are frequently in the school, will be trained in these procedures.				
8. Monitoring program effectiveness: Common Core Common Assessment Plan: Summit implements a common assessment plan across schools. This plan includes Common Core aligned projects and content assessments that teachers collaboratively plan, edit, execute, and provide feedback on. Through the planning process, teachers gain greater understanding of the Common Core and are able to guide students to proficiency more fluidly. The work that students do as part of the common assessment plan is more authentic to real world skills, enabling them to better meet Common Core proficiency standards. Teachers have set aside time to become familiar with the parts of the assessment plan, as well as time each week dedicated to improving the projects and content assessments - enhancing projects, customizing projects for their students, correcting faulty assessment questions, and building challenges and enrichment into the curriculum. Teachers also have dedicated days of professional development around assessment calibration, and long-term curriculum planning.	Administrators, teachers Ongoing	No Extra Costs	\$47821 N/A N/A N/A	N/A
The Personalized Learning Platform (PLP) allows teachers and students to assess student proficiency on all content and skills on a constant, instantaneous basis. Standardized Assessment Program: Summit has an				
organized and thoughtfully laid out schedule of assessments throughout the year, including pre-				

assessments, mid-year formative assessments, and summative post-assessments. These assessments provide evidence and feedback on a variety of topics, especially literacy and numeracy. Assessments planned include the following (this list is not exhaustive): • SBAC ICAs and IABs - Simulations of the SBAC or CAASPP test including Interim Comprehensive Assessments (ICAs) and Interim Assessment Blocks (IABs) • NWEA MAP - Math and Reading test, used for pre-assessment of 6th - 10th graders, mid-year assessment, end of year assessment, and as part of EL reclassification procedure. EL students will also take the Language test as part of the language proficiency determination. • ACT EPAS - College readiness pre-assessment • AAPPL - Spanish proficiency Everest utilizes NWEA MAP Test for pre-assessment, formative assessment, and post assessment. Everest conducts weekly data analysis and coaching for all teachers on student performance.	Persons Involved/			
Practice in Reading	Timeline	Related Expenditures	Estimated Cost	Funding Source

9. Targeting services and programs to lowest-performing student groups:	Administrators, teachers, tutors	No Extra Costs	N/A	N/A
Everest uses the following methods to accelerate the	Ongoing		N/A	General Fund and Title I
growth of its academically low achieving/at risk students: Summit Reads, faculty office hours, tutoring,			N/A	
Expeditions, Personalized Learning Time, and faculty discussions, interventions, and individual plans.			N/A	
Reading Plus Initiative: Reading Plus is literacy program			N/A	
designed for students who are one or more grade levels behind. There is also extensive pre-assessment, teacher				
intervention, and post-assessment involved in the initiative.				
Everest provides targeted out of class instruction to aid low-performing students.				
Everest teachers will receive ongoing professional development on teaching CCSS skills to struggling students, including students with language barriers				
statems, meraaming statems with language bufflers.				
low-performing students. Everest teachers will receive ongoing professional				

10. Any additional services tied to student academic needs:				
	N/A	N/A	N/A	N/A
None				

Performance Goal 1: All students will reach high standards, at a minimum, attaining proficiency or better in reading and mathematics, by 2013-2014.

Planned Improvement in Student Performance in Mathematics

(Summarize information from district-operated programs and approved school-level plans)

Description of Specific Actions to Improve Education Practice in Mathematics	Persons Involved/ Timeline	Related Expenditures	Estimated Cost	Funding Source
1. Alignment of instruction with content standards:	Executive Director,	No Extra Costs	N/A	N/A
The following actions will ensure that reading and language arts instruction are fully aligned with content	Teachers, other relevant consultants		N/A	General Fund and Title I and
standards: Everest has specific plans for each course that all teachers	Ongoing		N/A	II
follow that address the state standards for that subject, including time frames for the progress and accomplishment of each standard.			N/A	
 There is a common assessment plan across all Summit schools for both cognitive skills and content, all aligned to state standards, and all teachers enact those plans. 			\$33309	
Teachers received training on implementation of standards-based curriculum with 5 days of Faculty Orientation and 40 days of professional development built into the school year.				
Teachers use ongoing assessments embedded in the standards-based curriculum to ensure that each student is progressing at grade level.				

Summit invests significant employee time into a robust hiring process to ensure that all teachers are best fits for the school and the students. Additionally, there is a significant credential audit performed every year to ensure that all new and returning teachers are appropriately credentialed, and to ensure that teachers are accurately informed about the requirements for keeping their credential current. Summit Public Schools will have 100% of their core subject, college preparatory teachers be state defined highly qualified teachers, or will have expanded recruitment and retention programs to reach that goal in the future. Exit procedures, such as an exit interview or exit survey, will also be explored in order to identify primary causes of personnel loss and to increase retention.	Teachers,	No Extra Costs	N/A	N/A
Everest engages all students in a curriculum that is aligned with the California State Standards as well as the Common Core State Standards for English Language Arts & Literacy. Everest teachers sit on Course-Level Teams with those teaching the same course across the network. These teachers co-develop lesson plans. Every teacher at Everest has a coach for support in lesson plan development.	substitutes Ongoing		N/A \$11326	General Fund and Title I
Math Intervention: This is an intervention devoted to improving student numeracy. Students who are at grade level in numeracy are required to work independently on Khan Academy for the period with a weekly check-in				

from their teacher. The highest need students receive a more directed intervention in a small group setting. Additionally, this period enables Special Education teachers to pull out SPED students to address specific numeracy gaps. 3. Extended learning time:	Administrators,	Teacher Salaries	\$101435	N/A
Extended school day: All school work is completed electronically via a number of different online platforms. Students can access these platforms at home and at school both for remedial work, to stay on-track, and to get ahead. This puts low-income students at a disadvantage due to reduced access to technology and internet access outside the school. To bridge this divide, increased access to curriculum, technology, and internet before and after school is provided to students. After school programming will be managed and overseen by	Administrators, teachers, tutors Ongoing	No Extra Costs Teacher Salaries No Extra Costs No Extra Costs No Extra Costs	\$101433 N/A \$372627 N/A N/A	General Fund, Title I and II
Expeditions: Expeditions is an 8 week program, split into four 2-week blocks throughout the year, where students take elective courses. The Expeditions program has several major purposes: 1. Students fulfill the Visual and Performing Arts requirement for UC admission through Expeditions. 2. Students have a chance to explore non-academic passions. 3. Students have a chance to seek volunteer opportunities, make community partnerships, and have immersive real-world experiences via Internships and Independent Study programs Students explore careers via annual Career Days and through Internships.				

4.Students have an opportunity to explore college options and learn more about the college experience in their junior year.5.Students have an opportunity to obtain support on core		
academic course work and enhance their learning. Additionally, the Expeditions will program will be		
working to integrate themselves into the personalized		
learning platform to give students a more cohesive experience when transitioning in and out of Expeditions periods.		
Personalized Learning Time: students have one daily period in which they works on their content and projects with the support of student study groups and an adult faculty member.		
Each teacher uses assessments embedded in the state standards curriculum and each student is given the time needed to achieve mastery of the skill or content area.		

Description of Specific Actions to Improve Education Practice in Mathematics	Persons Involved/ Timeline	Related Expenditures	Estimated Cost	Funding Source
4. Increased access to technology: Students will develop technological proficiency in the areas of word processing, graphic design, spread sheets, slide presentation, and internet research within their core academic subjects and through their elective courses. Students will be expected to utilize technology in ways that will prepare them for post-secondary work and college life. All schoolwork is completed electronically the Personalized Learning Platform (PLP), a dynamic tool in which students set goals and are able to access all of their learning resources at any time. Students can access these platforms at home and at school both for remedial work, to stay on-track, and to get ahead. This could put low-income students at a disadvantage due to reduced access to technology and internet access outside the school. To bridge this divide, increased access to curriculum, technology, and internet before and after school is provided to students.	Teachers Ongoing	No Extra Costs	N/A N/A \$3061	General Fund and Title I N/A
Information Safety Project: As more information is stored electronically regarding students and their performance, it becomes even more important for students and parents to feel that their data is safe and accessible only by appropriate parties. Summit is undertaking an organization wide effort to ensure that data is handled properly in all platforms in accordance to				

both state and federal education code online privacy laws . This work will be overseen by a new Director of Cyber Safety on the Technology Team.				
5. Staff development and professional collaboration aligned with standards-based instructional materials: Teacher Support and Professional Development: The same way every student has a mentor, every teacher has a coach. This includes in-house mentors for all new teachers as part of their induction. The coach regularly observes and meets with each teacher in order to support them in advancing towards their professional goals and improving student outcomes. All teachers receive substantial professional development time throughout the school year, including training on teaching Common Core skills, appropriate academic interventions, and coaching from other teachers. The professional development program is supported by a dedicated team building learning experiences for teachers, helping them to select development goals, and helping them to self-direct their learning. There are 40 days of built-in professional development each school year and 5 days of Faculty Orientation. Staff also has the opportunity to work during Summer of Summit for an additional 25 days of paid PD. Each faculty and staff member has a Personalized Learning Plan for Professionals.	Administrators, teachers Ongoing	No Extra Costs	\$44071 N/A N/A N/A	N/A General Fund and Title I & II
Professional development on teaching CCSS skills to struggling students is also implemented, including students with language barriers.				

Teachers also have dedicated days of professional development around assessment calibration, and long-term curriculum planning.				
6. Involvement of staff, parents, and community (including notification procedures, parent outreach, and interpretation of student assessment results to parents): Increased Family Engagement personnel resources: As part of the services contract with the Charter Management Organization Summit Public Schools, Summit has full-time Director and Manager of Family Engagement as well as partial dedicated time from Summit's Chief External Relations Officer to support family engagement and communications. Parent Events: Throughout the year, we host various parent events to support parents in supporting their students as well as fostering relationships among the community. This includes Back to School Nights, Parent Ed Nights, College Nights, Teaching & Learning Tours, Coffee with the Directors, Celebrations of Learning, Expeditions Celebrations, and End of Year Celebrations. Parent PLP & Illuminate: The Personalized Learning Plan (PLP) platform has a parent-facing login and interface for families to have instant access to students' work and performance. The PLP team will continue optimizing the platform also has a parent-facing login and interface for families to track attendance records that we will pilot publishing to families.	Administrators, teachers Ongoing	No Extra Costs	\$6334 \$22937 \$3719 \$15095 \$42425 \$12807 \$300 \$4103 \$25232 \$11989 \$8320 \$3626	N/A General Fund and Title I

		Mentor Meetings: At the beginning of the year, mentors
		meet with every student & family to review and set
		annual goals in the PLP. Throughout the year, mentors
		will have ad hoc meetings with families, depending on
		their needs.
		then needs.
		Communication Infrastructures: 1) We have an
		automated phone call and cell phone texting service
		1 *
		organization-wide parent & student newsletter, the
		Summit Insider, and school-specific parent newsletters so
		that parents are informed about the Summit student
		experience, school & Summit news, educational topics,
		and upcoming activities. 3) Each school has a parent
		·
		1 1
		1
		· •
		reminders
		D . T . 11 . 1 . 1
		· · · · · · · · · · · · · · · · · · ·
		1 1
		Family Engagement team will host ad hoc feedback
		sessions, depending on needs and topics of interests for
		the school
		that parents are informed about the Summit student experience, school & Summit news, educational topics, and upcoming activities. 3) Each school has a parent portal website to communicate important information to their parents. 4) Summit Public Schools has Facebook and Twitter accounts to create an online community of parents to share and interact with each other. Some schools also maintain Facebook pages for their community. 5) We will pilot a new robotexting service with teachers, as well as expand this service in future years to pilot both attendance and project due date reminders Parent Feedback Mechanisms: Twice a year, we administer a parent survey to all parents. We also collect feedback after every parent event. Once a year, schools will hold LCAP Parent Engagement sessions. Summit's Family Engagement team will host ad hoc feedback sessions, depending on needs and topics of interests for

Translations: To reach our diverse audiences, we		
translate both written and verbal communications into		
Spanish or other languages, as needed. We have a regular		
contractor pool of verbal interpreters for our schools and		
teachers to use.		
Parent Resources: We will continue creating robust		
resources (i.e., websites, playlists, videos, etc.) that		
educate parents on the Summit student experience and		
how they can better support their students.		
Parent Organization: Each school has a parent		
organization structure to promote parental involvement		
and leadership in the school community. We promote		
sharing of best practices through a Community of		
Learning for parent organization leaders across Summit		
Parent Ambassador Institute: To empower families to		
advocate for their school, Summit Public Schools, and		
high-quality educational opportunities for all, Summit is		
piloting a Parent Ambassador Institute this year. Next		
year, the program will scale to include more family		
participants and programming. Through the Insitute,		
families across Summit schools will learn more about		
Summit, the education landscape, and how to be an		
effective Parent Ambassador. Afterwards, they will have		
opportunities to take on or lead Ambassador Actions.		
Professional Development & Resources for Teachers:		
We will provide resources, tools, and professional		
development trainings for our faculty to promote parent		
communications and partnerships with our families.		
Resources may include playlists of resources on best		

Culturally Responsive Family Engagement: A crossfunctional team of Summit employees is focused on developing practices and tools that promote culturally responsive family communication and engagement efforts. Mentor Group Leads: For each mentor group in our school, we have parent leaders who work with the mentor for that group to build community & culture, communicate key information, and be a resource for the parent group members				
7. Auxiliary services for students and parents (including transition from preschool, elementary, and middle school): College Process support: Summit engages in an extensive support program for students applying to college, setting the expectation that all graduates of Summit will be accepted into a 4-year college, barring extenuating circumstance. To support students in achieving this goal: 1. Mentors: the student mentor provides the first line of support, coaching students and their families through the application process. More information about the mentor program can be found later in this document. 2. Assistant Director: The Assistant Director of the school knows all the students and provides additional support in areas that the mentor may be unfamiliar with. The AD also provides training for mentors, helping them to understand and	Administrators, teachers Ongoing	No Extra Costs	\$90881 \$12122 \$8131 \$1771 \$4035	General Fund and Title I N/A

recognize common pitfalls and major deadlines.		
The AD also runs college information nights for		
both students and parents, including providing		
computer access to families without a computer at		
home, providing information for non-English		
speaking families, and providing extensive		
financial aid information and assistance for		
families.		
3. Director of College Readiness: The Director is		
an expert on the college application process and		
the college transition process. She supports the		
Assistant Director of the school by keeping her		
eye out for overall trends in college admissions		
and financial aid, training the AD and the mentor		
on the college process, and helping ADs to plan		
and implement college information nights. The		
Director also works with the College Readiness		
program.		
4.College Readiness program: Part of the Expeditions program listed above (listed here for		
completion; not included in the budget details for		
this action)		
uns action)		
Comprehensive Attendance and Absence Program: The		
correlation between student attendance and student		
growth is undeniable. Summit will continue our program		
for improving attendance and decreasing absences.		
Actions in this program include regular Office Manager		
phone calls to parents regarding attendance, attendance		
contracts for chronically absent students, and check-ins		
between Executive Directors and Office Managers to		
ensure correct attendance is taken.		

Restorative Justice Training: In an effort to make our		
discipline processes more equitable and have greater		
impact on the students affected by behavior issues,		
Summit has moved to a restorative justice model of		
discipline, and all teachers need ongoing training on		
facilitating restorative justice properly. All teachers will		
receive training during site and organization-wide		
professional development days. This work will be		
supported by a new Summit Public Schools position		
specifically focused on researching and implementing		
best practices of restorative justice.		
Equity and Social Justice Professional Development: As		
the population at Summit changes with the local		
population, the faculty is often faced with new social		
challenges. Summit has formed a Cultural		
Responsiveness Guiding Coalition to lead the work of aligning our systems to be responsive to the needs of		
students coming from different backgrounds and to		
continue to develop our teachers' capacity to be		
responsive in the classroom. Increased awareness of the		
issues and experiences of our community members will		
help faculty to create a safe environment for all. This		
work will be supported by a new Summit Public Schools		
position specifically focused on researching and		
implementing best practices of culturally responsive		
pedagogy.		
Emergency Plan Project: Last year's safety committee		
devised a comprehensive safety plan to address a variety		
of emergencies and situations. The Operations and HR		
Teams will partner with school sites to oversee the		
implementation of this plan to ensure the physical safety		

of students and community members. All new faculty, as well as any support personnel or contractors who are frequently in the school, will be trained in these procedures.				
8. Monitoring program effectiveness: Common Core Common Assessment Plan: Summit implements a common assessment plan across schools. This plan includes Common Core aligned projects and content assessments that teachers collaboratively plan, edit, execute, and provide feedback on. Through the planning process, teachers gain greater understanding of the Common Core and are able to guide students to proficiency more fluidly. The work that students do as part of the common assessment plan is more authentic to real world skills, enabling them to better meet Common Core proficiency standards. Teachers have set aside time to become familiar with the parts of the assessment plan, as well as time each week dedicated to improving the projects and content assessments - enhancing projects, customizing projects for their students, correcting faulty assessment questions, and building challenges and enrichment into the curriculum. Teachers also have dedicated days of professional development around assessment calibration, and long-term curriculum planning. The Personalized Learning Platform (PLP) allows teachers and students to assess student proficiency on all content and skills on a constant, instantaneous basis. Standardized Assessment Program: Summit has an organized and thoughtfully laid out schedule of assessments throughout the year, including preassessments, mid-year formative assessments, and summative post-assessments. These assessments provide	Administrators, teachers Ongoing	No Extra Costs	\$47821 N/A N/A N/A	N/A

evidence and feedback on a variety of topics, especially literacy and numeracy. Assessments planned include the following (this list is not exhaustive): • SBAC ICAs and IABs - Simulations of the SBAC or CAASPP test including Interim Comprehensive Assessments (ICAs) and Interim Assessment Blocks (IABs) • NWEA MAP - Math and Reading test, used for pre-assessment of 6th - 10th graders, mid-year assessment, end of year assessment, and as part of EL reclassification procedure. EL students will also take the Language test as part of the language proficiency determination. • ACT EPAS - College readiness pre-assessment • AAPPL - Spanish proficiency Everest utilizes NWEA MAP Test for pre-assessment, formative assessment, and post assessment. Everest conducts weekly data analysis and coaching for all teachers on student performance.				
Description of Specific Actions to Improve Education Practice in Mathematics	Persons Involved/ Timeline	Related Expenditures	Estimated Cost	Funding Source

11. Targeting services and programs to lowest-performing student groups:	Administrators, teachers, tutors	No Extra Costs	N/A	N/A
Everest uses the following methods to accelerate the growth of its academically low achieving/at risk students: Summit Solves, faculty office hours, tutoring, Expeditions, Personalized Learning Time, and faculty discussions, interventions, and individual plans.	Ongoing		N/A N/A	General Fund and Title I
Everest provides targeted out of class instruction to aid low-performing students.				
Everest teachers will receive ongoing professional development on teaching CCSS skills to struggling students, including students with language barriers.				

12. Any additional services tied to student academic needs:				
	N/A	N/A	N/A	N/A
None	1 1		1 1 1 1	1 1 1 1

Performance Goal 2: All limited-English-proficient students will become proficient in English and reach high academic standards, at a minimum attaining proficiency or better in reading/language arts and mathematics.

Planned Improvement in Programs for LEP Students and Immigrants (Title III)

(Summarize information from district-operated programs and approved school-level plans)

		Description of how the LEA is meeting or plans to meet this requirement.
Required Activities	 (Per Sec. 3116(b) of NCLB, this Plan must include the following: Describe the programs and activities to be developed, implemented, and administered under the subgrant; Describe how the LEA will use the subgrant funds to meet all annual measurable achievement objectives described in Section 3122; Describe how the LEA will hold elementary and secondary schools receiving funds under this subpart accountable for:	Everest does not intend to apply for 2015-16 Title III LEP and/or Immigrant funds.

		Descript	ion of how the LEA is meeting or plans to meet this requirement.
Required Activities	3. Provide high quality professional development for classroom teachers, principals, administrators, and other school or community-based personnel. a. designed to improve the instruction and assessment of LEP children; b. designed to enhance the ability of teachers to understand and use curricula, assessment measures, and instruction strategies for limited-English-proficient students; c. based on scientifically based research demonstrating the effectiveness of the professional development in increasing children's English proficiency or substantially increasing the teachers' subject matter knowledge, teaching knowledge, and teaching skills; d. long term effect will result in positive and lasting impact on teacher performance in the classroom.		
Allowable Activities	4. Upgrade program objectives and effective instruction strategies.	Yes or No	If yes, describe:

			Descrip	Description of how the LEA is meeting or plans to meet this requirement.		
SS	5.	Provide – a. tutorials and academic or vocational education for LEP students; and b. intensified instruction.	Yes or No	If yes, describe:		
Allowable Activities	6.	Develop and implement programs that are coordinated with other relevant programs and services.	Yes or No	If yes, describe:		
	7.	Improve the English proficiency and academic achievement of LEP children.	Yes or No	If yes, describe:		

		Description of how the LEA is meeting or plans to meet this requirement.		
ties	 8. Provide community participation programs, family literacy services, and parent outreach and training activities to LEP children and their families – To improve English language skills of LEP children; and To assist parents in helping their children to improve their academic achievement and becoming active participants in the education of their children. 	Yes or No	If yes, describe:	
Allowable Activities	9. Improve the instruction of LEP children by providing for — • The acquisition or development of educational technology or instructional materials • Access to, and participation in, electronic networks for materials, training, and communication; and • Incorporation of the above resources into curricula and programs.	Yes or No	If yes, describe:	
	10. Other activities consistent with Title III.	Yes or No	If yes, describe:	

Plans to Notify and Involve Parents of Limited-English-Proficient Students

notified: of opportu	The outreach efforts include holding and sending notice unities for regular meetings for the purpose of and responding to recommendations from parents.	Description of how the LEA is meeting or plans to meet this requirement.
Required Activity	1. LEA informs the parent/s of an LEP student of each of the following (per Sec. 3302 of NCLB): a. the reasons for the identification of their child as LEP and in need of placement in a language instruction educational program; b. the child's level of English proficiency, how such level was assessed, and the status of the student's academic achievement; c. the method of instruction used in the program in which their child is or will be, participating, and the methods of instruction used in other available, programs, including how such programs differ in content, instruction goals, and use of English and a native language in instruction; d. how the program in which their child is, or will be participating will meet the educational strengths and needs of the child; e. how such program will specifically help their child learn English, and meet age appropriate academic achievement standards for grade promotion and graduation; f. the specific exit requirements for such program, the expected rate of transition from such program into classrooms that are not tailored for limited English proficient children, and the expected rate of graduation from secondary school for such program if funds under this title are used for children in secondary schools; g. in the case of a child with a disability, how such program meets the objectives of the individualized education program of the child;	

		Description of how the LEA is meeting or plans to meet this requirement.
Required Activity	h. information pertaining to parental rights that includes written guidance detailing — i. the right that parents have to have their child immediately removed from such program upon their request; and ii. the options that parents have to decline to enroll their child in such program or to choose another program or method of instruction, if available; iii. the LEA assists parents in selecting among various programs and methods of instruction, if more than one program or method is offered by the LEA.	
previous sch year. If stud	rications must be provided to parents of students enrolled since the tool year: not later than 30 days after the beginning of the schools dents enroll after the beginning of the school year, parents must be min two weeks of the child being placed in such a program.	
If the LEA for objectives it	t Notification Failure to Make Progress ails to make progress on the annual measurable achievement will inform parents of a child identified for participation in such participation in such program, of such failure not later than 30 days ilure occurs.	

Plans to Provide Services for Immigrants

<u>IF</u> the LEA is receiving or planning to receive Title III Immigrant funding, complete this table (per Sec. 3115(e)).		Descr	ription of how the LEA is meeting or plans to meet this requirement.	
SS	1.	Family literacy, parent outreach, and training activities designed to assist parents to become active participants in the education of their children:	Yes or No	If yes, describe:
Allowable Activities	2.	Support for personnel, including teacher aides who have been specifically trained, or are being trained, to provide services to immigrant children and youth:	Yes or No	If yes, describe:
	3.	Provision of tutorials, mentoring, and academic or career counseling for immigrant children and youth;	Yes or No	If yes, describe:

	4.	Identification and acquisition of curricular materials, educational software, and technologies to be used in the program carried out with funds:	Yes or No	If yes, describe:
Allowable Activities	5.	Basic instruction services that are directly attributable to the presence in the school district involved of immigrant children and youth, including the payment of costs of providing additional classroom supplies, costs of transportation, or such other costs as are directly attributable to such additional basic instruction services:	Yes or No	If yes, describe:
	6.	Other instruction services designed to assist immigrant children and youth to achieve in elementary and secondary schools in the USA, such as programs of introduction to the educational system and civics education:	Yes or No	If yes, describe:

7. Activities coordinated with community-based organizations, institutions of higher education, private sector entities, or other entities with expertise in working with immigrants, to assist parents of immigrant children and youth by offering comprehensive community services:	Yes or No	If yes, describe:
---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------	-----------	-------------------

Performance Goal 3: By 2005-06, all students will be taught by highly qualified teachers.

Summary of Needs and Strengths for Professional Development

Based on a needs assessment of teacher data for your district, include a narrative that describes areas of needed professional development and areas where adequate professional development opportunities exist.

[Description of activities under Title II, Part A, Subpart 1, Grants to LEA]

STRENGTHS NEEDS Summit has in-house mentors for all new We are currently building out a set of tools to teachers as part of their induction. help teachers self-direct their own learning, as their students do. The tools will help facilitate Every teacher has a dedicated coach with teacher and their coaches in setting goals, whom they meet weekly to set long-term and making plans to meet those goals, selecting the short-term goals, assess progress towards resources that they need when they need them, those goals, review student work, debrief and assessing progress. The tools will also classroom observations, plan upcoming give teachers access to real-time feedback and lessons and instructional moves, etc. data on how they are doing, as our students have with their content assessments. All teachers receive substantial professional development time throughout the school year, including training on teaching Common Core skills, appropriate academic interventions, and coaching from other teachers. There is 40 days of PD build into the school year each year, plus 5 days of Faculty Orientation, plus the opportunity for teachers to have an additional 25 days of paid PD during the summer. Teachers have dedicated days of professional development around assessment calibration, and long-term curriculum planning. Teachers who are interested in growing their leadership skills participate in an in-house Leadership Fellows program, where they can growth their skills of instructional coaching in particular. All teachers are members of a course-level team of those teaching their same course

across Summit Public Schools. This

collaboration around curriculum and	
instructional also serves as professional	
development for newer teachers.	
Everest teachers are qualified to teach their	
assigned responsibilities based on their	
educational experience.	

Performance Goal 3: By 2005-06, all students will be taught by highly qualified teachers.

Planned Improvements for Professional Development (Title II) (Summarize information from district-operated programs and approved school-level plans)

Please provide a description of:	Persons Involved/ Timeline	Related Expenditures	Estimated Cost	Funding Source
1. How the professional development activities are aligned with the State's challenging academic content standards and student academic achievement standards, State assessments, and the curricula and programs tied to the standards: The administrative team will conduct a yearly professional development needs assessment of teachers and administrators in relation to criteria for highly qualified and trends in data on formative and summative assessments of student progress in relation to State content and academic achievement standards. Professional development goals will be created to assist staff to move toward proficiency in standards for all students. Professional development activities will be designed and selected based on staff strengths and needs in relation to student achievement results. All teachers receive substantial professional development time throughout the school year, including training on teaching Common Core skills, appropriate academic interventions, and coaching from other teachers.	Administrators and Teachers Annual Process	No Additional Costs	N/A	N/A
2. How the activities will be based on a review of scientifically based research and an explanation of why the activities are expected to improve student academic achievement:	Administrators and Teachers	No Additional Costs	N/A	N/A
All professional development activities at Everest are designed based on research-based principles of adult learning by	Annual Process			

Knowles, Holton, and Swanson (1998).		
Teachers identify the skills they want to grow and develop in using the Educator Skills Rubric, which was developed by Summit using the dimensions on the New Leaders Principal Evaluation Rubric and supplemented by research-based rubrics such as InTaSC's Model Core Teaching Standards, California Standards for the Teaching Profession, and National Board for Professional Teaching Standards. For each skill, there are Look Fors that are directly tied to teacher and student behaviors and actions you would expect to see in the classroom that would lead to improved academic achievement.		

Please provide a description of:	Persons Involved/ Timeline	Related Expenditures	Estimated Cost	Funding Source
3. How the activities will have a substantial, measurable, and positive impact on student academic achievement and how the activities will be used as part of a broader strategy to eliminate the achievement gap that separates low-income and minority students from other students: The described activities will result in effective implementation of an assessment based, data driven curriculum that is aligned to the standards. In addition, the response to the resulting data will yield an ongoing practice of individual tutoring, after school activities, and adjustment and modifications to classroom instruction, as determined by the assessment results and examination and analysis of student work data: Leadership Team Meetings: The entire school faculty meets for four hours each work. They analyze student performance data as	Administrators and teachers Annual Process	No Additional Costs	N/A	N/A
four hours each week. They analyze student performance data, as well as student survey and focus group data. From the data, they identify problems areas and collectively create action plans, and in the process they determine a set of metrics by which to judge progress. The Central Office Information Team provides information packets rich with actionable data to inform these discussions.				
Grade Level Team Meetings: During Leadership Team meetings, at least one hour each week is set aside for Grade Level Teams ("GLT"). During GLT, Everest teachers will identify what students need, plan interventions, and create a consistent and meaningful experience for all students. Course Level Team Meetings: During Leadership Team meetings, one hour each week is set aside for Course Level Teams				

("CLT"). CLTs are comprised of all teachers of a particular course across Summit schools who meet via videoconference. Team members will collaborate to continuously improve the common performance tasks, content assessments, and content resources. They will also work together to design lessons and projects and share best practices.				
4. How the LEA will coordinate professional development activities authorized under Title II, Part A, Subpart 2 with professional development activities provided through other Federal, State, and local programs: The leadership team will ensure that professional development activities are coordinated to address staff needs in assisting students to meet or exceed state academic standards. Activities will be designed to help teachers integrate standards-based curriculum, instructional practices, assessment and understanding of the strengths and needs of the student populations in their classes. Classroom management, intervention, working with students' families, and other topics required by funding sources will be addressed within the context of ensuring that all students meet or exceed state content and achievement standards.	Administrators and teachers Annual Process	No Additional Costs	N/A	N/A
5. The professional development activities that will be made available to teachers and principals and how the LEA will ensure that professional development (which may include teacher mentoring) needs of teachers and principals will be met: Everest has in-house mentors for all new teachers as part of their induction. All teachers receive substantial professional development time throughout the school year, including training on teaching Common Core skills, appropriate academic interventions, and coaching from other teachers. The professional development program	Administrators, teachers Ongoing	No Extra Costs	\$27, 192 N/A \$17,884 N/A	N/A General Fund and Title I & II

will be significantly expanded, with a dedicated team building learning experiences for teachers, helping them to select development goals, and helping them to self-direct their learning.		
Each faculty and staff member has a Personalized Learning Plan for Professionals.		
Professional development on teaching CCSS skills to struggling students is also implemented, including students with language barriers.		
Teachers also have dedicated days of professional development around assessment calibration, and long-term curriculum planning.		

Please provide a description of:	Persons Involved/ Timeline	Related Expenditures	Estimated Cost	Funding Source
6. How the LEA will integrate funds under this subpart with funds received under part D that are used for professional development to train teachers to integrate technology into curricula and instruction to improve teaching, learning, and technology literacy:	Administrators, teachers, consultants	TBD	TBD	General Fund and Title I and II
Everest teachers, through the PLP, use technology daily to improve teaching and learning. Teachers are trained on the use of technology during Faculty Orientation and receive continued technological support via their coaches and their 40 days of professional development.	Annual Process			
7. How students and teachers will have increased access to technology; and how ongoing sustained professional development for teachers, administrators, and school library media personnel will be provided in the effective use of technology. (Note: A minimum of 25% of the Title II, Part	Administrators, teachers, consultants	TBD	TBD	General Fund, Title I and II

D Enhancing Education through Technology funding must be spent on professional development.): Everest has purchased and is implementing the use of a variety of technology. It is the intent of Everest to continue to purchase technology items that will ensure its goal of access to technology for all students enrolled at the school. Teachers will receive ongoing training on all new technology as part of in-services and training. All schoolwork is completed electronically via a number of different online platforms. Students can access these platforms at home and at school both for remedial work, to stay on-track, and to get ahead. This puts low-income students at a disadvantage due to reduced access to technology and internet access outside the school. To bridge this divide, increased access to curriculum, technology, and internet before and after school is provided to students.	Annual Process			
8. How the LEA, teachers, paraprofessionals, principals, other relevant school personnel, and parents have collaborated in the planning of professional development activities and in the preparation of the LEA Plan: The leadership team is continuously consulting with teachers and parents. Furthermore, parents participate in ongoing discussions with the school's administration and teachers. The school expects that teachers, parents, and all school administrators will be involved in monitoring the plan and updating it annually. For example, each session of professional development at Everest is planned collaboratively between members of the central office Academics Team, Everest's school leaders, and instructional coaches at Everest. This group sets personalized goals for Everest for the two-week professional development and then aligns all PD	Administrators, teachers Annual Process	No Extra Costs	N/A	N/A

activities to those goals. Additionally, parents are given a yearly survey and an in-person meeting to solicit their input on Everest's goals and progress.				
Please provide a description of:	Persons Involved/ Timeline	Related Expenditures	Estimated Cost	Funding Source
9. How the LEA will provide training to enable teachers to: Teach and address the needs of students with different learning styles, particularly students with disabilities, students with special learning needs (including students who are gifted and talented), and students with limited English proficiency; Improve student behavior in the classroom and identify early and appropriate interventions to help all students learn; Involve parents in their child's education; and Understand and use data and assessments to improve classroom practice and student learning.	Administrators, teachers	No Extra Costs	N/A	N/A General Fund, Title I
Teachers will attend trainings in teaching CCSS skills, which focus on standards-based materials for mathematics as well as reading and language arts. This will provide teachers with intensive training to ensure that standards are understood and supported.				
Everest will provide teacher planning opportunities throughout the school year to ensure that teachers' instructional strategies reflect an understanding of content standards.				
Everest will ensure collaborative planning time for teachers to design interdisciplinary curricula, so that students will be able to make connections across the subjects, and thereby deepen their conceptual understanding of content.				

10. How the LEA will use funds under this subpart to meet the requirements of Section 1119:		
SPS collaborates with Institutions of Higher Education,		
specifically Stanford University and others, to provide assistance in the way of credentialing in Language Arts and Mathematics and student teaching.		

Performance Goal 4: All students will be educated in learning environments that are safe,	
drug-free, and conducive to learning.	

Environments Conducive to Learning (Strengths and Needs):

Please provide a list of the LEA's strengths and needs regarding how students are supported physically, socially, emotionally, intellectually, and psychologically in environments that are conducive to learning, along with the LEA's strengths and needs regarding student barriers to learning (e.g., attendance, mobility, and behavior).

STRENGTHS	NEEDS

Environments Conducive to Learning (Activities):

Please list the activities or programs supported by all NCLB or state funded programs that the LEA will implement to support students physically, socially, emotionally, intellectually, and psychologically in environments that are conducive to learning. Include programs and strategies designed to address students' barriers to learning (e.g. attendance and behavior). Include a copy of the LEA's code of conduct or policy regarding student behavior expectations.

ACTIVITIES	

Needs and Strengths Assessment (4115(a)(1)(A)):

Based on data regarding the incidence of violence and alcohol, tobacco, and other drug use in the schools and communities to be served, and other qualitative data or information, provide a list of the LEA's strengths and needs related to preventing risk behaviors.

STRENGTHS	NEEDS

Performance Goal 4: All students will be educated in learning environments that are safe, drug-free, and conducive to learning.

Safe and Drug Free Schools and Communities (SDFSC) and Tobacco Use Prevention Education (TUPE)

Prevention Program Performance Indicators (4115(a)(1)(B)):

The LEA is required to establish a biennial goal for all of the performance indicators listed below. List specific performance indicators for each grade level served, and for each listed measure, as well as the date of, and results from, the baseline administration of the Healthy Kids Survey:

Alcohol, Tobacco, Other Drug Use, and Violence Prevention Performance Measures From the California Healthy Kids Survey	Most Recent Survey date:/_/ Baseline Data	Biennial Goal (Performance Indicator)
The percentage of students that have ever used cigarettes will decrease biennially by:	5 th -% 7 th -%	5 th -% 7 th -%
The percentage of students that have used cigarettes within the past 30 days will decrease biennially by:	7 th — % 9 th — % 11 th — %	7 th — % 9 th — % 11 th — %
The percentage of students that have used marijuana will decrease biennially by:	5 th -% 7 th -%	5 th —% 7 th —%
The percentage of students that have used alcohol within the past 30 days will decrease biennially by:	7 th — % 9 th — % 11 th — %	7 th — % 9 th — % 11 th — %
The percentage of students that have used marijuana within the past 30 days will decrease biennially by:	7 th — % 9 th — % 11 th — %	7 th — % 9 th — % 11 th — %

The percentage of students that feel very safe at school will		
increase biennially by:	5^{th} – %	$5^{ ext{th}}$ $-$ %
	7^{th} – %	$7^{ ext{th}}$ — $\%$
	9 th — %	9 th — %
	11 th – %	11 th – %
The percentage of students that have been afraid of being		
beaten up during the past 12 months will decrease biennially by:	7^{th} – %	$7^{ ext{th}}$ $-$ %
oy.	9 th — %	9 th — %
	11 th - %	11 th - %
Truancy Performance Indicator		
Trualicy Terror mance indicator		
The percentage of students who have been truant will		
decrease annually byfrom the current LEA rate	%	%
shown here.		
NOTE: Calculate the percentage in the LEA by tallying the number of students who have been classified as truant during the school year per		
Education Code Section 48260.5, and dividing that total by the CBEDS		
enrollment for the same school year.		
Protective Factors	Most recei	nt Biennial Goal
Performance Measures	_/_/_	(Performance
from the California Healthy Kids Survey	Baseline Da	Indicator) ata
The percentage of students that report high levels of caring		
relationships with a teacher or other adult at their school will	5 th —	% 5 th - %
increase biennially by:	7 th —	% 7 th - %
	9 th —	% 9 th - %
	11 th —	% 11 th - %
The percentage of students that report high levels of high		
expectations from a teacher or other adult at their school will	5 th —	% 5 th - %
increase biennially by:	7 th —	% 7 th - %
	9 th	% 9 th - %
	/	
	11 th –	% 11 th - %

The percentage of students that report high levels of opportunities for meaningful participation at their school will increase biennially by:	5 th — % 7 th — % 9 th — % 11 th — %	5 th — % 7 th — % 9 th — % 11 th — %
The percentage of students that report high levels of school connectedness at their school will increase biennially by:	5 th — % 7 th — % 9 th — % 11 th — %	5 th — % 7 th — % 9 th — % 11 th — %

Other Performance Measures

List below any other performance measures and performance indicators the LEA has adopted specific to its prevention programs (drug, violence, truancy, school safety, etc.). Specify the performance measure, the performance indicator goal, and baseline data for that indicator.

LEA Specified Performance Measures (Process to Collect Data)	Performance Indicator Goal	Baseline Data

Science Based Programs (4115 (a)(1)(C)):

The LEA must designate and list the science-based programs (programs proven by science to effectively prevent tobacco use, alcohol use, other drug use, and violence) selected from Appendix C. From Appendix C, list the scientifically based programs the LEA will adopt and implement to serve 50 percent or more of the students in the target grade levels. Indicate below your program selections, and provide all other requested information.

Science-Based Program Name	Program ATODV Focus	Target Grade Levels	Target Population Size	Purchase Date	Staff Training Date	Start Date

Research-based Activities (4115 (a)(1)(C)):
Based on the research cited in Appendix D, check the box for each activity the LEA will implement as part of the comprehensive prevention program and provide all other requested information.

Check	Activities	Program ATODV Focus	Target Grade Levels
	After School Programs		
	Conflict Mediation/Resolution		
	Early Intervention and Counseling		
	Environmental Strategies		
	Family and Community Collaboration		
	Media Literacy and Advocacy		
	Mentoring		
	Peer-Helping and Peer Leaders		
	Positive Alternatives		
	School Policies		
	Service-Learning/Community Service		
	Student Assistance Programs		
	Tobacco-Use Cessation		

Check	Activities	Program ATODV Focus	Target Grade Levels
	Youth Development		
	Caring Schools		
	Caring Classrooms		
	Other Activities		

Promising or Favorable Programs (4115 (a)(3)):

The LEA may – but is not required to – designate and list the promising or favorable programs (programs whose effectiveness is not as strongly established though scientific evidence) selected from Appendix E. From Appendix E, list the promising or favorable programs the LEA will adopt and implement to serve 50 percent or more of the students in the target grade levels. Indicate below your program selections, and provide all other requested information.

Promising Program name	Program ATODV Focus	Target Grade Levels	Target Population Size	Purchase Date	Staff Training Date	Start Date

Waiver to Adopt Promising or Favorable Programs not listed in Appendix E:

Check the box below if the LEA will submit an application for waiver in order to include other promising or favorable programs not found in Appendix E. Programs not listed in Appendix E will be considered on a case-by-case basis. The LEA must demonstrate that the program for which a waiver is requested is legitimately innovative or demonstrates substantial likelihood of success. The CDE will provide under separate cover additional information and the forms for submitting a waiver request.

Analysis of Data for Selection of Programs and Activities (4115 (a)(1)(D)): For each selected Appendix C programs or Appendix D activities, provide a brief narrative rationale based on the LEA's analysis of CSS, CHKS, and CSSA data related to why the LEA selected these programs and activities for implementation.
Evaluation and Continuous Improvement (4115 (a)(2)(A)): Provide a description for how the LEA will conduct regular evaluations of the effectiveness of the LEA's alcohol, tobacco, other drug use and violence prevention program. Describe how the results of the evaluation will be used to refine, improve and strengthen the program.

Use of Results and Public Reporting (4115 (a)(2)(B)): Describe the steps and timeline the LEA will use to publicly report progress toward attaining performance measures for the SDFSC and TUPE programs. Describe how the evaluation results will be made available to the public including how the public will be provided notice of the evaluation result's availability.
Mandatory Safe and Drug Free Schools and Communities (4114(d)(2)(E)): Briefly describe how SDFSC funded program services will be targeted to the LEA's schools and students with the greatest need. (Section 4114 [d][3])

Coordination of All Programs (4114 (d)(2)(A)): Provide a detailed, but brief, explanation of how the LEA will coordinate SDFSC funded alcohol, tobacco, other drug and violence prevention programs with other federal state and local prevention programs.
Parent Involvement (4115 (a)(1)(e)): Provide a brief, but detailed, description of the parent involvement and describe the parent notification procedures used to meet requirements under NCLB Title IV, Part A – SDFSC program.

TUPE Services for Pregnant Minors and Minor Parents (H&SC 104460): Describe the TUPE services and referral procedures for pregnant minors and minor parents enrolled in the LEA and how they will be provided with tobacco-use prevention services. Include students participating in programs such as the California School Age Families Education (Cal-SAFE) program, the Adolescent Family Life Program (AFLP) administered through the Department of Health Services, and the Cal-Learn program administered by the Department of Social Services.

TUPE Funded Positions (Health & Safety Code 104420(b)(3)):
Provide full time equivalent (FTE) staffing configuration for all TUPE funded positions. (Health and Safety Code section 104420 [b][3])

Position/Title	Full time equivalent

Performance Goal 5: All students will graduate from high school.

Planned Improvements: High School Graduation Rates, Dropouts, and AP

This section of the plan is intended to reflect the LEA's efforts to reduce the percentage of students dropping out of school, and therefore, increase the percentage of students who graduate from high school. Also include a description below of the LEA's efforts to ensure that all students have equal access to advanced placement (AP) opportunities.

Performance Indicator	Activities/Actions	Students Served	Timeline/ Person(s) Involved	Benchmarks/ Evaluation	Funding Source
5.1 (High School Graduates)	All students are provided with rigorous coursework towards completion of college A-G requirements All families are notified of graduation requirements Everest assists all students with successful transition into high school Grades are available for review by all students and families at all times through the PLP.	All students	Administrative staff and teachers	Graduation rates and A-G completion rates	General Fund
5.2 (Dropouts)	Student performance is regularly monitored and intervention programs are provided for all low performing and at risk students. The school's discipline plan includes	All students	Administrative staff and teachers	Dropout rates and graduation rates	General Fund

	monitoring of attendance and procedures for improvement where necessary.				
5.3 (Advanced Placement)	Everest offers Advanced Placement in several core subjects including math, English language arts, and language studies. All students take at least six AP courses.	All students	Administrative staff and teachers	AP test scores	General Fund

Please include in the space below the following descriptions mandated by NCLB legislation. If the LEA has already included any of the descriptions, they do not need to be provided again here; please indicate the page number or section of the Plan where this information is included.

Describe the measure of poverty that will be used to determine which schools are eligible for Title I funding in accordance with Section 1113, "Eligible School Attendance Areas."

	Description of how the LEA is meeting or plans to meet this
	requirement:
Identify one of the following options as the low-income measure	Number of children eligible for Free/Reduced Price Lunch
to identify schools eligible for Title I funding:	
 Number of children in families receiving assistance under 	
the CalWorks program;	
Number of children eligible for Free/Reduced Price Lunch	
programs;	
• Number of children ages 5-17 in poverty counted by the	
most recent census data;	
 Number of children eligible to receive medical assistance 	
under the Medicaid program;	
Or a composite of the above.	
Describe how the low-income measure described above is used to	It is expected that all Everest sites will qualify as a School Wide Title I
rank and select schools to receive Title I funds	Program. (See Below)
 All schools with a 75% or above poverty level are funded 	
 All other schools are funded by poverty ranking district 	
wide or by grade span.	

Additional Mandatory Title I Descriptions (continued)

Please provide a general description of the nature of the programs to be conducted by the LEA's schools under Sections 1114, "Schoolwide Programs," and/or Section 1115, "Targeted Assistance Schools." Direct-funded charters and single school districts, if conducting a schoolwide program authorized under Section 1114, may attach a copy of the Schoolwide Plan or Single Plan for Student Achievement in lieu of this description. All ten of the required components must be addressed. (For more information on Schoolwide, please go to http://www.cde.ca.gov/sp/sw/rt/tasinfo.asp).

For schoolwide programs (SWP), describe how the LEA will help schools to bring together all resources to upgrade the entire educational program at the school and include assistance in activities such as:

- A comprehensive needs assessment of the entire school in relation to state standards. Schoolwide reform strategies that provide opportunities for all children to meet state standards.
- Effective methods and instructional strategies based on scientifically-based research.
- Strategies that give primary consideration to extended learning time, extended school year, before and after school and summer programs.
- Proven strategies that address the needs of historically under served students, low achieving students, and those at risk of not meeting state standards.
- Instruction by highly qualified teachers and strategies to attract and keep such teachers.
- High quality and ongoing professional development for teachers, principals, paraprofessionals, and if appropriate, pupil services personnel, parents and other staff.
- Strategies to increase parental involvement.
- Assistance to preschool children in transitioning from early

Description of how the LEA is meeting or plans to meet this requirement:

It is expected that Everest will qualify to become a School Wide Title I Program. The school will comply with the CDE's process to School Wide Title I Designation.

Title I Funds will be used to supplement the regular core academic program in order to ensure that all students achieve a high level of academic proficiency. The services provided will be provided for the benefit of all Everest students.

Services provided include, but are not limited to:

- Extended learning time after school and during the summer.
- Smaller class size and small group work
- Parent involvement and education
- Learning environment
- Standards-based literacy/mathematics curriculum.
- Research of best practices (scientifically-based practices)
- Analyze data and create measurable objectives for continuous and substantial progress of low-performing students.
- Monitor and ongoing assessment of progress

childhood programs to elementary school programs.	
• Timely and effective additional assistance to students who	
experience difficulty mastering state standards.	
For targeted assistance programs (TAS), describe how the LEA will	N/A
help schools to identify participating students most at risk of failing	
to meet state standards and help those students to meet the State's	
challenging academic standards. The description should include	
activities such as:	
 Effective methods and instructional strategies based on 	
scientifically-based research.	
 Strategies that give primary consideration to extended 	
learning time, extended school year, before and after school	
and summer programs.	
• Strategies that minimize removing children from the regular	
classroom during regular school hours for instruction.	
 Instruction by highly qualified teachers. 	
 Professional development opportunities for teachers, 	
principals, and paraprofessionals, including if appropriate,	
pupil services personnel, parents, and other staff.	
 Strategies to increase parental involvement. 	

(continued)

Please describe how teachers, in consultation with parents, administrators, and pupil services personnel in targeted assistance schools under Section 1115, "Targeted Assistance Schools," will identify the eligible children most in need of services under this part. Please note that multiple, educationally related criteria must be used to identify students eligible for services. Where applicable, provide a description of appropriate, educational services outside such schools for children living in local institutions for neglected or delinquent children in community day school programs, and homeless children.

	Description of how the LEA is meeting or plans to meet this requirement:
 Describe who is involved and the criteria used to identify which students in a targeted assistance school will receive services. The criteria should: Identify children who are failing or most at risk of failing to meet the state academic content standards. Use multiple measures that include objective criteria such as state assessments, and subjective criteria such as teacher judgment, parent interviews and classroom grades. Include solely teacher judgment, parent interviews and developmentally appropriate measures, if the district operates a preschool through grade 2 program with Title I funds. 	N/A
The description should include services to homeless children, such as the appointment of a district liaison, immediate enrollment, transportation, and remaining in school of origin.	N/A
The description should include services to children in a local institution for neglected or delinquent children and youth or attending a community day program, if appropriate.	N/A

Additional Mandatory Title I Descriptions (continued)

Please describe the actions the LEA will take to assist in its low-achieving schools identified under Section 1116, "Academic Assessment and Local Educational Agency and School Improvement," as in need of improvement.

	Description of how the LEA is meeting or plans to meet this requirement:
 If the LEA has a PI school(s), describe technical assistance activities the LEA will provide to help the PI school, such as the following: Assistance in developing, revising, and implementing the school plan. Analyzing data to identify and address problems in instruction, parental involvement, professional development and other areas. Assistance in implementing proven and effective strategies that will address the problems that got the school identified as PI and will get the school out of PI. Assistance in analyzing and revising the school budget so the school's resources are used effectively. 	Summit: Everest Public High School is not currently in Program Improvement. However, if the school is ever identified PI, it will develop a comprehensive program improvement plan that is aligned to the descriptors contained in this Plan.

(continued)

Please describe the actions the LEA will take to implement public school choice with paid transportation and Supplemental Educational Services, consistent with the requirements of Section 1116, "Academic Assessment and Local Educational Agency and School Improvement."

	Description of how the LEA is meeting or plans to meet this requirement:
Describe the process for parent notification of the school's identification as PI, including notification of the right for students to transfer to another school that is not PI with paid transportation, and the right to receive supplemental services.	If Summit: Everest Public High School ever becomes a PI school, it will develop an MOU with its sponsoring authority to implement public school choice and supplemental services.
Describe how the LEA will provide school choice and supplemental services to eligible children, including the selection of the children to receive services.	

(continued)

Please describe the strategy the LEA will use to coordinate programs under Title I with programs under Title II to provide professional development for teachers and principals, and, if appropriate, pupil services personnel, administrators, parents, and other staff, including LEA-level staff in accordance with Section 1118, "Parental Involvement," and Section 1119, "Qualifications for Teachers and Paraprofessionals."

	Description of how the LEA is meeting or plans to meet this
	requirement:
Describe the LEA's strategies for coordinating resources and efforts	Everest recruits teachers through both traditional and online methods,
to help schools retain, recruit and increase the number of highly	including advertising at top Schools of Education across the country,
qualified teachers, principals, and other staff.	in state and county job banks, and with highly regarded educational
	organizations.
	All current teachers meet NCLB Highly Qualified criteria. Teacher
	qualifications, as mandated by the NCLB, will be tracked and
	monitored.
	However, Everest continues to strive to better its educational program
	and therefore will conduct a structured professional development
	program for all staff that will allow it to maintain the highest standards
	of educational excellence. The professional development program
	includes, but is not limited to:
	Teaching CCSS skills
	Leadership Training and mentoring
	Curriculum planning
	Response to Intervention
	Assessment calibration

Restorative Justice trainingEquity and Social Justice training

Describe the LEA's strategies for coordinating resources and efforts to prepare parents to be involved in the schools and in their children's	The family-school connection is intentionally developed through a wide array of family activities, including:	
education.	Family meeting with student mentor	
	 Back to School nights 	
	Parent Ed nights	
	 Teaching and learning tours 	
	Celebrations of Learning	
	Expedition Celebrations	
	End of Year Celebrations	

(continued)

Coordination of Educational Services

In the space below, please describe how the LEA will coordinate and integrate educational services at the LEA or individual school level in order to increase program effectiveness, eliminate duplication, and reduce fragmentation of the instructional program. Include programs such as: Even Start; Head Start; Reading First; Early Reading First and other preschool programs (including plans for the transition of participants in such programs to local elementary school programs; services for children with limited English proficiency; children with disabilities; migratory children; neglected or delinquent youth; Native American (Indian) students served under Part A of Title VII; homeless children; and immigrant children.

	Description of how the LEA is meeting or plans to meet this requirement:
Describe how the LEA will coordinate and integrate educational services at the LEA or individual school level in order to increase program effectiveness, eliminate duplication, and reduce fragmentation of the instructional program, including programs such as: a. Even Start b. Head Start c. Reading First d. Early Reading First e. Other preschool programs f. Services for children that are migratory, neglected or delinquent, Native American (Title VII, Part A), homeless, immigrant, and limited-English proficient, and children with disabilities.	The school will continually assess teacher and principal needs. Based on identification of needs in credentialing, experience, practice and leadership of teachers, paraprofessionals, and/or principals, Title I and Title II funds will be used to provide professional development that is data-driven and results-based. As stated in detail above, a professional development plan is in place and will continue to be developed to ensure the highest quality educational results.
Compare to programs listed on Page 11 of the LEA Plan to determine if all active programs have been addressed.	

Part III Assurances and Attachments

Assurances

Signature Page

Appendix

Appendix A: California's NCLB Performance Goals and Performance Indicators

Appendix B: Links to Data Web sites

Appendix C: Science-Based Programs

Appendix D: Research-based Activities

Appendix E: Promising or Favorable Programs

ASSURANCES

To assure the LEA's eligibility for funds included in this Plan, the Superintendent must provide an original signature below attesting to compliance with all of the following statements.

GENERAL ASSURANCES

- 1. Each such program will be administered in accordance with all applicable statutes, regulations, program plans, and applications.
- 2. The LEA will comply with all applicable supplement not supplant and maintenance of effort requirements.
- 3. (a) The control of funds provided under each program and title to property acquired with program funds will be in a public agency, a non-profit private agency, institution, organization, or Indian tribe, if the law authorizing the program provides for assistance to those entities; (b) the public agency, non-profit private agency, institution or organization, or Indian tribe will administer the funds and property to the extent required by the authorizing law.
- 4. The LEA will adopt and use proper methods of administering each such program, including (a) the enforcement of any obligations imposed by law on agencies, institutions, organizations, and other recipients responsible for carrying out each program; and (b) the correction of deficiencies in program operations that are identified through audits, monitoring, or evaluation.
- 5. The LEA will cooperate in carrying out any evaluation of each such program conducted by, or for, the State educational agency, the Secretary, or other Federal officials.
- 6. The LEA will use such fiscal control and fund accounting procedures as will ensure proper disbursement of, and accounting for, Federal funds paid to the applicant under each such program.
- 7. The LEA will (a) submit such reports to the State educational agency (which shall make the reports available to the Governor) and the Secretary as the State educational agency and Secretary may require to enable the State educational agency and Secretary to perform their duties under each such program; and (b) maintain such records, provide such information, and afford such access to the records as the State educational agency (after consultation with the Governor) or the Secretary may reasonably require to carry out the State educational agency's or the Secretary's duties.
- 8. The LEA has consulted with teachers, school administrators, parents, and others in the development of the local consolidated application/LEA Plan to the extent required under Federal law governing each program included in the consolidated application/LEA Plan.
- 9. Before the application was submitted, the LEA afforded a reasonable opportunity for public comment on the application and considered such comment.

- 9a. The LEA will provide the certification on constitutionally protected prayer that is required by section 9524.
- 10. The LEA will comply with the armed forces recruiter access provisions required by section 9528.

TITLE I, PART A

The LEA, hereby, assures that it will:

- 11. Participate, if selected, in the State National Assessment of Educational Progress in 4th and 8th grade reading and mathematics carried out under section 411(b)(2) of the National Education Statistics Act of 1994.
- 12. If the LEA receives more than \$500,000 in Title I funds, it will allow 1% to carry out NCLB Section 1118, Parent Involvement, including promoting family literacy and parenting skills; 95% of the allocation will be distributed to schools.
- 13. Inform eligible schools and parents of schoolwide program authority and the ability of such schools to consolidate funds from Federal, State, and local sources.
- 14. Provide technical assistance and support to schoolwide programs.
- 15. Work in consultation with schools as the schools develop the schools' plans pursuant to section 1114 and assist schools as the schools implement such plans or undertake activities pursuant to section 1115 so that each school can make adequate yearly progress toward meeting the State student academic achievement standards.
- 16. Fulfill such agency's school improvement responsibilities under section 1116, including taking actions under paragraphs (7) and (8) of section 1116(b).
- 17. Provide services to eligible children attending private elementary schools and secondary schools in accordance with section 1120, and timely and meaningful consultation with private school officials regarding such services.
- 18. Take into account the experience of model programs for the educationally disadvantaged, and the findings of relevant scientifically based research indicating that services may be most effective if focused on students in the earliest grades at schools that receive funds under this part.
- 19. In the case of an LEA that chooses to use funds under this part to provide early childhood development services to low-income children below the age of compulsory school attendance, ensure that such services comply with the performance standards established under section 641A(a) of the Head Start Act.
- 20. Work in consultation with schools as the schools develop and implement their plans or activities under sections 1118 and 1119 and California Education Code Section 64001.
- 21. Comply with requirements regarding the qualifications of teachers and paraprofessionals and professional development.

- 22. Inform eligible schools of the local educational agency's authority to obtain waivers on the school's behalf under Title IX.
- 23. Coordinate and collaborate, to the extent feasible and necessary as determined by the local educational agency, with the State educational agency and other agencies providing services to children, youth, and families with respect to a school in school improvement, corrective action, or restructuring under section 1116 if such a school requests assistance from the local educational agency in addressing major factors that have significantly affected student achievement at the school.
- 24. Ensure, through incentives for voluntary transfers, the provision of professional development, recruitment programs, or other effective strategies, that low-income students and minority students are not taught at higher rates than other students by unqualified, out-of-field, or inexperienced teachers.
- 25. Use the results of the student academic assessments required under section 1111(b)(3), and other measures or indicators available to the agency, to review annually the progress of each school served by the agency and receiving funds under this part to determine whether all of the schools are making the progress necessary to ensure that all students will meet the State's proficient level of achievement on the State academic assessments described in section 1111(b)(3) within 12 years from the baseline year described in section 1111(b)(2)(E)(ii).
- 26. Ensure that the results from the academic assessments required under section 1111(b)(3) will be provided to parents and teachers as soon as is practicably possible after the test is taken, in an understandable and uniform format and, to the extent practicable, provided in a language or other mode of communication that the parents can understand.
- 27. Assist each school served by the agency and assisted under this part in developing or identifying examples of high-quality, effective curricula consistent with section 1111(b)(8)(D) and *California Education Code Section 64001*.
- 28. Ensure that schools in school improvement status spend not less than ten percent of their Title I funds to provide professional development (in the area[s] of identification to teachers and principals) for each fiscal year.
- 29. Prepare and disseminate an annual LEA report card in accordance with section 1111(h)(2).
- 30. Where applicable, the applicant will comply with the comparability of services requirement under section 1120A(c). In the case of a local educational agency to which comparability applies, the applicant has established and implemented an agency-wide salary schedule; a policy to ensure equivalence among schools in teachers, administrators, and other staff; and a policy to ensure equivalence among schools in the provision of curriculum materials and instructional supplies. Documentation will be on file to demonstrate that the salary schedule and local policies result in comparability and will be updated biennially.

TITLE I, PART D - SUBPART 2

31. Where feasible, ensure that educational programs in the correctional facility are coordinated with the student's home school, particularly with respect to a student with an individualized education program under Part B of the Individuals with Disabilities Education Act.

- 32. Work to ensure that the correctional facility is staffed with teachers and other qualified staffs that are trained to work with children and youth with disabilities taking into consideration the unique needs of such children and youth.
- 33. Ensure that the educational programs in the correctional facility are related to assisting students to meet high academic achievement standards.

TITLE II, PART A

- 34. The LEA, hereby, assures that:
 - The LEA will target funds to schools within the jurisdiction of the local educational agency that:
 - (A) have the lowest proportion of highly qualified teachers;
 - (B) have the largest average class size; or
 - (C) are identified for school improvement under section 1116(b).
 - The LEA will comply with section 9501 (regarding participation by private school children and teachers).
 - The LEA has performed the required assessment of local needs for professional development and hiring, taking into account the activities that need to be conducted in order to give teachers the means, including subject matter knowledge and pedagogy skills, and to give principals the instructional leadership skills to help teachers, to provide students with the opportunity to meet California's academic content standards. This needs assessment was conducted with the involvement of teachers, including teachers participating in programs under Part A of Title I.
 - The LEA will assure compliance with the requirements of professional development as defined in section 9101 (34).

TITLE II, PART D

- 35. The LEA has an updated, local, long-range, strategic, educational technology plan in place that includes the following:
 - Strategies for using technology to improve academic achievement and teacher effectiveness.
 - Goals aligned with challenging state standards for using advanced technology to improve student academic achievement.
 - Steps the applicant will take to ensure that all students and teachers have increased access to technology and to help ensure that teachers are prepared to integrate technology effectively into curricula and instruction.
 - Promotion of curricula and teaching strategies that integrate technology, are based on a review of relevant research, and lead to improvements in student academic achievement.
 - Ongoing, sustained professional development for teachers, principals, administrators, and school library media personnel to further the effective use of technology in the classroom or library media center.

- A description of the type and costs of technology to be acquired with Ed Tech funds, including provisions for interoperability of components.
- A description of how the applicant will coordinate activities funded through the Ed Tech program with technology-related activities supported with funds from other sources.
- A description of how the applicant will integrate technology into curricula and instruction, and a timeline for this integration.
- Innovative delivery strategies a description of how the applicant will encourage the development and use of innovative strategies for the delivery of specialized or rigorous courses and curricula through the use of technology, including distance learning technologies, particularly in areas that would not otherwise have access to such courses or curricula due to geographical distances or insufficient resources.
- A description of how the applicant will use technology effectively to promote parental involvement and increase communication with parents.
- Collaboration with adult literacy service providers.
- Accountability measures a description of the process and accountability measures that the applicant will use to evaluate the extent to which activities funded under the program are effective in integrating technology into curricula and instruction, increasing the ability of teachers to teach, and enabling student to reach challenging state academic standards.
- Supporting resources a description of the supporting resources, such as services, software, other electronically delivered learning materials, and print resources that will be acquired to ensure successful and effective uses of technology.
- 36. The LEA must use a minimum of 25 percent of their funds to provide ongoing, sustained, and intensive high quality professional development in the integration of advanced technology into curricula and instruction and in using those technologies to create new learning environments.
- 37. Any LEA that does not receive services at discount rates under section 254(h)(5) of the Communications Act of 1934 (47 U.S.C. 254(h)(5)) hereby assures the SEA that the LEA will not use any Title II, Part D funds to purchase computers used to access the Internet, or to pay for direct costs associated with accessing the Internet, for such school unless the school, school board, local educational agency, or other authority with responsibility for administration of such school:
 - has in place a policy of Internet safety for minors that includes the operation of a technology protection measure with respect to any of its computers with Internet access that protects against access through such computers to visual depictions that are obscene, child pornography, or harmful to minors; and
 - o is enforcing the operation of such technology protection measure during any use of such computers by minors; and
 - o has in place a policy of Internet safety that includes the operation of a technology protection measure with respect to any of its computers with Internet access that protects against access through such computers to visual depictions that are obscene or child pornography, and is enforcing the operation of such technology protection measure during any use of such computers.
 - O Any LEA that <u>does</u> receive such discount rates hereby assures the SEA that it will have in place a policy of Internet safety for minors required by Federal or State law.

TITLE III

- 38. The LEA assures that it consulted with teachers, researchers, school administrators, parents, and, if appropriate, with education-related community groups, nonprofit organizations, and institutions of higher education in developing the LEA Plan.
- 39. The LEA will hold elementary and secondary schools accountable for increasing English language proficiency and for LEP subgroups making adequate yearly progress.
- 40. The LEA is complying with Section 3302 prior to, and throughout, each school year.
- 41. The LEA annually will assess the English proficiency of all students with limited English proficiency participating in programs funded under this part.
- 42. The LEA has based its proposed plan on scientifically based research on teaching limited-English-proficient students.
- 43. The LEA ensures that the programs will enable to speak, read, write, and comprehend the English language and meet challenging State academic content and student academic achievement standards.
- 44. The LEA is not in violation of any State law, including State constitutional law, regarding the education of limited-English-proficient students, consistent with Sections 3126 and 3127.

TITLE IV, PART A

- 45. The LEA assures that it has developed its application through timely and meaningful consultation with State and local government representatives, representatives of schools to be served (including private schools), teachers and other staff, parents, students, community-based organizations, and others with relevant and demonstrated expertise in drug and violence prevention activities (such as medical, mental health, and law enforcement professionals).
- 46. The activities or programs to be funded comply with the principles of effectiveness described in section 4115(a) and foster a safe and drug-free learning environment that supports academic achievement.
- 47. The LEA assures that funds under this subpart will be used to increase the level of State, local, and other non-Federal funds that would, in the absence of funds under this subpart, be made available for programs and activities authorized under this subpart, and in no case supplant such State, local, and other non-Federal funds.
- 48. Drug and violence prevention programs supported under this subpart convey a clear and consistent message that acts of violence and the illegal use of drugs are wrong and harmful.
- 49. The LEA has, or the schools to be served have, a plan for keeping schools safe and drug-free that includes:
 - Appropriate and effective school discipline policies that prohibit disorderly conduct, the illegal possession of weapons, and the illegal use, possession, distribution, and sale of tobacco, alcohol, and other drugs by students.

- Security procedures at school and while students are on the way to and from school.
- Prevention activities that are designed to create and maintain safe, disciplined, and drug-free environments.
- A crisis management plan for responding to violent or traumatic incidents on school grounds.
- A code of conduct policy for all students that clearly states the responsibilities of students, teachers, and administrators in maintaining a classroom environment that:
 - o Allows a teacher to communicate effectively with all students in the class.
 - o Allows all students in the class to learn.
 - o Has consequences that are fair, and developmentally appropriate.
 - o Considers the student and the circumstances of the situation.
 - Is enforced accordingly.
- 50. The application and any waiver request under section 4115(a)(3) (to allow innovative activities or programs that demonstrate substantial likelihood of success) will be available for public review after submission of the application.

TITLE IV, PART A, SUBPART 3

51. The LEA assures that it has, in effect, a written policy providing for the suspension from school for a period of not less than one year of any student who is determined to have brought a firearm to school or who possesses a firearm at school and the referral of a student who has brought a weapon or firearm to the criminal or juvenile justice system. Such a policy may allow the Superintendent to modify such suspension requirement for a student on a case-by-case basis.

TITLE V, PART A

- 52. The LEA has provided, in the allocation of funds for the assistance authorized by this part and in the planning, design, and implementation of such innovative assistance programs, for systematic consultation with parents of children attending elementary schools and secondary schools in the area served by the LEA, with teachers and administrative personnel in such schools, and with such other groups involved in the implementation of this part (such as librarians, school counselors, and other pupil services personnel) as may be considered appropriate by the LEA.
- 53. The LEA will comply with this Part, including the provisions of section 5142 concerning the participation of children enrolled in private nonprofit schools.
- 54. The LEA will keep such records, and provide such information to the SEA, as may be reasonably required for fiscal audit and program evaluation.
- 55. The LEA will annually evaluate the programs carried out under this Part, and that evaluation:
 - will be used to make decisions about appropriate changes in programs for the subsequent year;

- will describe how assistance under this part affected student academic achievement and will include, at a minimum, information and data on the use of funds, the types of services furnished, and the students served under this part; and
- will be submitted to the SEA at the time and in the manner requested by the SEA.

New LEAP Assurances

- 56. Uniform Management Information and Reporting System: the LEA assures that it will provide to the California Department of Education (CDE) information for the uniform management information and reporting system required by No Child Left Behind, Title IV in the format prescribed by CDE. That information will include:
 - (i) truancy rates;
 - (ii) the frequency, seriousness, and incidence of violence and drug-related offenses resulting in suspensions and expulsions in elementary schools and secondary schools in the State;
 - (iii) the types of curricula, programs, and services provided by the chief executive officer, the State educational agency, local educational agencies, and other recipients of funds under this subpart; and
 - (iv) the incidence and prevalence, age of onset, perception of health risk, and perception of social disapproval of drug use and violence by youth in schools and communities. (Section 4112, General Provisions, Title IV, Part A, PL 107-110)
- 57. Unsafe School Choice Policy: the LEA assures that it will establish and implement a policy requiring that a student attending a persistently dangerous public elementary school or secondary school, as determined by the State, or who becomes a victim of a violent criminal offense, as determined by State law, while in or on the grounds of a public elementary school or secondary school that the student attends, be allowed to attend a safe public elementary or secondary school within the local educational agency, including a public charter school. The LEA will submit on a format to be designated by CDE the information the state requires to complete annual federal reporting requirements on the number of schools that have been designated "persistently dangerous" in accordance with California State Board of Education policy. (Section 9532, General Provisions, Title IX, PL 107-110.)

Other

58. The LEA assures that a minimum of 95% of all students and a minimum number of students in each subgroup (at both the school and district levels) will participate in the state's assessments program.

SIGNATURE PAGE

Diane Tavenner
Print Name of Superintendent
Signature of Superintendent
12/14/15
Date

APPENDIX A

On May 30, 2002, the California State Board of Education (SBE) adopted the five goals and 12 performance indicators for No Child Left Behind, as set forth in the Federal Register Notice of May 22, 2002. The SBE's adoption of the specified goals and performance indicators represents California's commitment to the development of an accountability system to achieve the goals of NCLB.

Collectively, NCLB's goals, performance indicators, and performance targets constitute California's framework for ESEA *accountability*. The framework provides the basis for the state's improvement efforts, informing policy decisions by the SBE and implementation efforts by the California Department of Education (CDE) to fully realize the system envisioned by NCLB; it also provides a basis for coordination with the State Legislature and the Governor's Office.

California's NCLB Performance Goals and Performance Indicators

Performance Goal 1: All students will reach high standards, at a minimum attaining proficiency or better in reading and mathematics, by 2013-2014.

- 1.1 **Performance indicator:** The percentage of students, in the aggregate and for each subgroup, who are above the proficient level in reading on the State's assessment. (These subgroups are those for which the ESEA requires State reporting, as identified in section 1111(h)(1)(C)(i).)
- 1.2 **Performance indicator:** The percentage of students, in the aggregate and in each subgroup, who are at or above the proficient level in mathematics on the State's assessment. (These subgroups are those for which the ESEA requires State reporting, as identified in section 1111(h)(C)(i).)
- 1.3 **Performance indicator:** The percentage of Title I schools that make adequate yearly progress.

Performance Goal 2: All limited-English-proficient students will become proficient in English and reach high academic standards, at a minimum attaining proficiency or better in reading/language arts and mathematics.

- 2.1. **Performance indicator:** The percentage of limited-English-proficient Students, determined by cohort, who have attained English proficiency by the end of the school year.
- 2.2 **Performance indicator:** The percentage of limited-English-proficient students who are at or above the proficient level in reading/language arts on the State's assessment, as reported for performance indicator 1.1.

2.3 **Performance indicator:** The percentage of limited-English-proficient students who are at or above the proficient level in mathematics on the State's assessment, as reported for performance indicator 1.2.

Performance Goal 3: By 2005-2006, all students will be taught by highly qualified teachers.

- 3.1 **Performance indicator:** The percentage of classes being taught by "highly qualified" teachers (as the term is defined in section 9101(23) of the ESEA), in the aggregate and in "high-poverty" schools (as the term is defined in section 1111(h)(1)(C)(viii) of the ESEA).
- 3.2 **Performance indicator:** The percentage of teachers receiving high-quality professional development. (See definition of "professional development" in section 9101(34).)
- 3.3 **Performance indicator:** The percentage of paraprofessionals (excluding those with sole duties as translators and parent involvement assistants) who are qualified. (See criteria in section 1119(c) and (d).)

Performance Goal 4: All students will be educated in learning environments that are safe, drug free, and conducive to learning.

4.1 **Performance indicator:** The percentage of persistently dangerous schools, as defined by the State.

Performance Goal 5: All students will graduate from high school.

- 5.1 **Performance indicator:** The percentage of students who graduate from high school, with a regular diploma:
 - disaggregated by race, ethnicity, gender, disability status, migrant status, English proficiency, and status as economically disadvantaged; and,
 - calculated in the same manner as used in National Center for Education Statistics reports on Common Core of Data.
- 5.2 **Performance indicator:** The percentage of students who drop out of school:
 - disaggregated by race, ethnicity, gender, disability status, migrant status, English proficiency, and status as economically disadvantaged; and
 - calculated in the same manner as used in National Center for Education Statistics reports on Common Core of Data.

APPENDIX B

Links to Data Web sites

Below is a listing of Web site links for accessing district-level data and information to be used by the LEA in developing this Plan:

- Academic Performance Index (API) http://www.cde.ca.gov/psaa/api/index.htm
- California Basic Educational Data System (CBEDS) http://www.cde.ca.gov/demographics/coord/
- California English Language Development Test (CELDT) http://www.cde.ca.gov/statetests/celdt/celdt.html
- California High School Exit Exam (CAHSEE) http://www.cde.ca.gov/statetests/cahsee/eval/eval.html
- California Standardized Test (CST) http://www.cde.ca.gov/statetests/index.html
- DataQuest http://data1.cde.ca.gov/dataquest/
- School Accountability Report Card (SARC) <u>http://www.cde.ca.gov/ope/sarc/</u>
- Standardized Testing and Reporting (STAR) Program http://www.cde.ca.gov/statetests/star/index.html

APPENDIX C

Science-Based Programs

Science-based research has provided evidence of effectiveness for the following school-based prevention programs. Each of the listed programs have been identified as a research-validated, exemplary, or model program by one or more of the following agencies: The California Healthy Kids Resource Center, the Center for Substance Abuse Prevention, United States Department of Education's Expert Panel, or the University of Colorado's Center for the Study and Prevention of Violence. Some of these programs are also discussed in the California Department of Education's publication Getting Results. Websites where additional information can be found about each program's description, target population, and outcomes are listed below. The code in the last column of the menu provides a quick reference indicating which websites have information specific to each program.

A: < http://www.californiahealthykids.org > (California Healthy Kids Resource Center: Research-Validated Programs)

B: < http://www.colorado.edu/cspv/blueprints/model/overview.html >(University of Colorado: Blueprints)

C: < http://modelprograms.samhsa.gov/model_prog.cfm > (Center for Substance Abuse Prevention: Model Programs)

D: < http://www2.edc.org/msc/model.asp > (United States Department of Education: Expert Panel)

E: < http://www.gettingresults.org/ > (Getting Results)

	School-B	Based Program	ıs						
	Intended program	Intended program outcomes and target grade levels. See research for proven effectiveness							
Name	Grade	Alcohol	Tobacco	Drugs	Violence	Youth Dev.	Website		
Across Ages	4 to 8	X	X	X		X	C,		
All Stars™	6 to 8	X	X	X			A, C, D, E		
ATLAS (Athletes Training and Learning to Avoid Steroids)	9 to 12	X		X			A, B, C, D,		
Border Binge Drinking Reduction Program	K to 12	X			X		C,		
Child Development Project/Caring School Community	K to 6	X		х	X	X	A, B, C, D, E		
Cognitive Behavioral Therapy for Child Sexual Abuse	Families				X		С		
Cognitive Behavioral Therapy for Child Traumatic Stress	Families				X		С		
Coping Power	5 to 8			х	X		С		
DARE To Be You	Pre-K	X		х	X	Х	A, C,		
Early Risers Skills for Success	K to 6				X		C,		
East Texas Experiential Learning Center	7	X	X	х	X	Х	С		
Friendly PEERsuasion	6 to 8	X					С		
Good Behavior Game	1 to 6				X		B, C		
High/Scope Perry Preschool Project	Pre-K				X	X	B, C, E		
I Can Problem Solve	Pre-K				X		A, B, D		
Incredible Years	K to 3				X	Х	B, C,		
Keep A Clear Mind	4 to 6	X	X				A, C,		
Leadership and Resiliency	9 to 12					X	C,		
Botvin's LifeSkills TM Training	6 to 8	X	X	x	X		A, B, C, D, E		
Lions-Quest Skills for Adolescence	6 to 8					X	D, C, E		
Minnesota Smoking Prevention Program	6 to 10		X				A, D, E		

Olweus Bullying Prevention	K to 8				X	T	B, C, E
Positive Action	K to 12	x	x	х	X	X	C, D,
Project ACHIEVE	Pre-K to 8				X	X	A, C, E
Project ALERT	6 to 8	X	x	х			A, C, D, E
Project Northland	6 to 8	x		х			A, B, C, D, E
Project PATHE	9 to 12					x	B, E
Project SUCCESS	9 to 12	x	х	х			C,
Project Toward No Drug Abuse (TND)	9 to 12	x	х	х	X		C,
Project Toward No Tobacco Use (TNT)	5 to 8		x				A, C, D, E
Promoting Alternative Thinking Strategies (PATHS)	K to 6				X		A, B, C, D,
Protecting You/Protecting Me	K to 5	x					C,
Quantum Opportunities	9 to 12					x	B, E
Reconnecting Youth	9 to 12	x		х	X	x	A, C, E
Responding in Peaceful and Positive Ways	6 to 12			х	X		C, D, E
Rural Educational Achievement Project	4				X		C
School Violence Prevention Demonstration Program	5 to 8				X		С
Second Step	Pre-K to 8				X		A, C, D,
Skills, Opportunities, and Recognition (SOAR): Seattle Social							
Development Project:	K to 6	x			X	x	B, C, D, E
SMART Leaders	9 to 12			x			С
Social Competence Promotion Program for Young Adolescents (SCPP-							
YA)	5 to 7			x			C
Start Taking Alcohol Risks Seriously (STARS) for Families	6 to 8	X					C,
Students Managing Anger and Resolution Together (SMART) Team	6 to 9				X		C, D,
Too Good for Drugs	K to 12	X	X	X	X		С
	Community and Far						
	Intended program outco	omes and target s	etting. See resear	ch for proven	effectiveness		
Name	Target Population	Alcohol	Tobacco	Drugs	Violence	Youth Dev.	Website
Big Brothers Big Sisters	Community					X	B, E
Brief Strategic Family Therapy	Families			X			B, C,
CASASTART	Community			X	X		B, C, D,
Communities Mobilizing for Change	Community	X					C
Creating Lasting Family Connections	Families (6 to 12)	X		X		X	A, C, D,
Families And Schools Together (FAST)	Families				X		C,
Family Development Research Project	Families				X		C
Family Effectiveness Training	Families				X		C,
Family Matters	Families	X	X				C
FAN (Family Advocacy Network) Club	Families			X		X	C
Functional Family Therapy	Families	X		X	X		B, E
Home-Based Behavioral Systems Family Therapy	Families				X		C
Houston Parent-Child Development Program	Parents					X	С
Multisystemic Therapy	Parents			X	X		B, C, E
Nurse-Family Partnership	Parents		X				B, C,
Parenting Wisely	Parents				X		C,

Preparing for the Drug Free Years	Parents (4 to 7)	X		X	X	A, B, C, D,
Project Star (Students Taught Awareness and Resistance): Midwestern	Community	X	X	X		B, D, C, E
Prevention Project						
C.1. 1. TE TELL (CAPECITIE)	F11:					
Schools and Families Educating Children (SAFE Children)	Families				X	C
Schools and Families Educating Children (SAFE Children) Stopping Teenage Addiction to Tobacco	Community		x		X	C

APPENDIX D

Research-based Activities (4115 (a)(1)(C)):
The LEA must designate and list the research-based activities (strategies and activities developed by the LEA to supplement the science-based programs listed above) selected from below:

Research-based Activities	
Activities	Research Summaries Supporting Each Activity:
After School Programs	Getting Results Part I, page 77-78
Conflict Mediation/Resolution	Getting Results Part I, page 63-65
	Getting Results Part I, page 127-129
Early Intervention and Counseling	Getting Results Part I, page 72
	Getting Results Part I, page 100-101
	Getting Results Part I, page 106-107
Environmental Strategies	Getting Results Part I, page 73-75
	Getting Results Part II, page 47-48
	Getting Results Part II, page 76-79
	Getting Results Part II, page 89-94
Family and Community Collaboration	Getting Results Part I, page 104-105
·	Getting Results Part II, page 26-28
	Getting Results Part II, page 33
Media Literacy and Advocacy	Getting Results Part II, page 45
	Getting Results Update 3, page 22-24
Mentoring	Getting Results Part I, page 49
Peer-Helping and Peer Leaders	Getting Results Part I, page 104-106
	Getting Results Update 3, page 43-45
Positive Alternatives	Getting Results Part I, page 79-81
	Getting Results Part I, page 104-106
	Getting Results Part I, page 108-109
School Policies	Getting Results Part I, page 66-72
	Getting Results Part II, page 22-23
Service Learning/Community Service	Getting Results Part I, page 81-83
	Getting Results Part II, page 46-47
Student Assistance Programs	Getting Results Part I, page 89-90
Tobacco-Use Cessation	Getting Results Part II, page 28
	Getting Results Part II, page 42-43
	Getting Results Part II, page 72-74
Youth Development/Caring Schools/Caring	Getting Results Part I, page 121-123
Classrooms	Getting Results Part I, page 136-137
	Getting Results Part II, page 28
	Getting Results Update 1

APPENDIX E

Promising or Favorable Programs

Either the United States Department of Education's Expert Panel, the University of Colorado's Center for the Study and Prevention of Violence, or the Center for Substance Abuse Prevention has identified the programs listed below as producing a consistent positive pattern of results (CSAP) or have evidence of a deterrent effect (Blueprints) but otherwise did not match all of the criteria established by these agencies to be identified as an exemplary or model program. The code in the last column of the chart provides a quick reference indicating which web sites have information specific to each program.

A: < http://www.californiahealthykids.org > (California Healthy Kids Resource Center)

 $B: < \underline{http://www.colorado.edu/cspv/blueprints/model/overview.html} > (University of Colorado: Blueprints)$

C: < http://modelprograms.samhsa.gov/model-prog.cfm > (Center for Substance Abuse Prevention)

D: < http://www2.edc.org/msc/model.asp > (United States Department of Education: Expert Panel)

E: < http://www.gettingresults.org/ > (Getting Results)

Name	Grade, or Setting	Alcohol	Tobacco	Drug	Violence	Youth Dev.	Web site
Adolescent Alcohol Prevention Trial	5 to 7			X		Dev.	C
Aggression Replacement Training	School				х		D
Aggressors, Victims, and Bystanders	6 to 9				X		D
Al'sPal's: Kids Making Healthy	Pre K to 2				X		D
Choices	11010102						-
Baby Safe (Substance Abuse Free Environment) Hawaii	Families	x	X	x			С
Basement Bums	6 to 8		X				A
Be a Star	K to 6					х	С
Behavioral Monitoring and Reinforcement	7 to 8			X	Х		С
Bilingual/Bicultural Counseling and Support Services	Communities	X		X			С
Bully Proofing Your School	K to 8				X		В
CAPSLE (Creating a Peaceful School Learning Environment)	K to 5				Х		В
Club Hero	6					X	С
Coca-Cola Valued Youth Program (CCVYP)	School					Х	В
Colorado Youth Leadership Project	7	X				X	С
Comer School Development Program (CSDP)	School					Х	В
Earlscourt Social Skills Group Program	K to 6					X	В
Effective Black Parenting Program (EBPP)	Families				х		В
Facing History and Ourselves	7 to 12				X		D
Family Health Promotion	Families	X	X	X		X	С
FAST Track	1 to 6				X		В
Get Real About Violence	K to 12				X		С
Growing Healthy	K to 6	X	X	X			D
Intensive Protective Supervision Program	Community				X		В
Iowa Strengthening Families Program	Family	X					В
Kids Intervention with Kids in School (KIKS)	6 to 12	X	X	X	Х	Х	С
Let Each One Teach One	Mentoring					X	D
Linking the Interests of Families and Teachers (LIFT)	1 to 5				Х		B, C, D
Lion's Quest Working Toward Peace	5 to 9				X		D
Massachusetts Tobacco Control Program	7 to 12		X				С
Michigan Model for Comprehensive School Health Education	K to 12	х	X	X			D

Open Circle Curriculum	K to 5				X	x	D
Parent-Child Assistance Program (P-	Families	х		X			С
CAP)							
PeaceBuilders	K to 8				х		D
Peacemakers Program	4 to 8				X		D
Peer Assistance and Leadership	9 to 12			X	х		C
Peer Coping Skills (PCS)	1 to 3				х		В
Peers Making Peace	K to 12				X		D
Personal/Social Skills Lessons	6 to 12		X				A
Preventive Intervention	6 to 8			X			В
Preventive Treatment Program	Parents			X	X		В
Primary Mental Health Project	Pre k to 3						D
Project Alive	K to 12		X				Α
Project BASIS	6 to 8				х	х	C
Project Break Away	6 to 8		X	X			C
Project Life	9 to 12		X				A
Project PACE	4					Х	C
Project SCAT	4 to 12		X				A
Project Status	6 to 12			X	х	х	В
Safe Dates	School				X		В
Say It Straight (SIS) Training	6 to 12	X					D
School Transitional Environmental	9 to 12			X	х	х	В
Program							
Smokeless School Days	9 to 12		X				A
Social Decision Making and Problem	1 to 6	X			X		D
Solving							
Social Decision Making and Problem	K to 5					Х	В
Solving Program (SDM/PS)							
Socio-Moral Reasoning	School				x		В
Development Program (SMRDP)							
Storytelling for Empowerment	6 to 8	X		X			C
Strengthening Hawaii Families	Families			X			C
Strengthening the Bonds of Chicano	Communities	x		X			C
Youth & Families							
Syracuse Family Development	Family				x		В
Program							
Teams-Games-Tournaments Alcohol	10 to 12	X					C
Prevention							
Teenage Health Teaching Modules	6 to 12		X				C, D
Teens Tackle Tobacco! - Triple T	6 to 12		X				A
The Scare Program	School		1		X		D
The Think Time Strategy	K to 9		1		X		D
Tinkham Alternative High School	9 to 12		1			X	C
<u>Tobacco-Free Generations</u>	8 to 12		X				A
Viewpoints	9 to 12		1		X		В
Woodrock Youth Development Project	K to 8	X	X	X		X	С
Yale Child Welfare Project	Families	1	1		x		В
		<u> </u>	<u> </u>	1	А		